



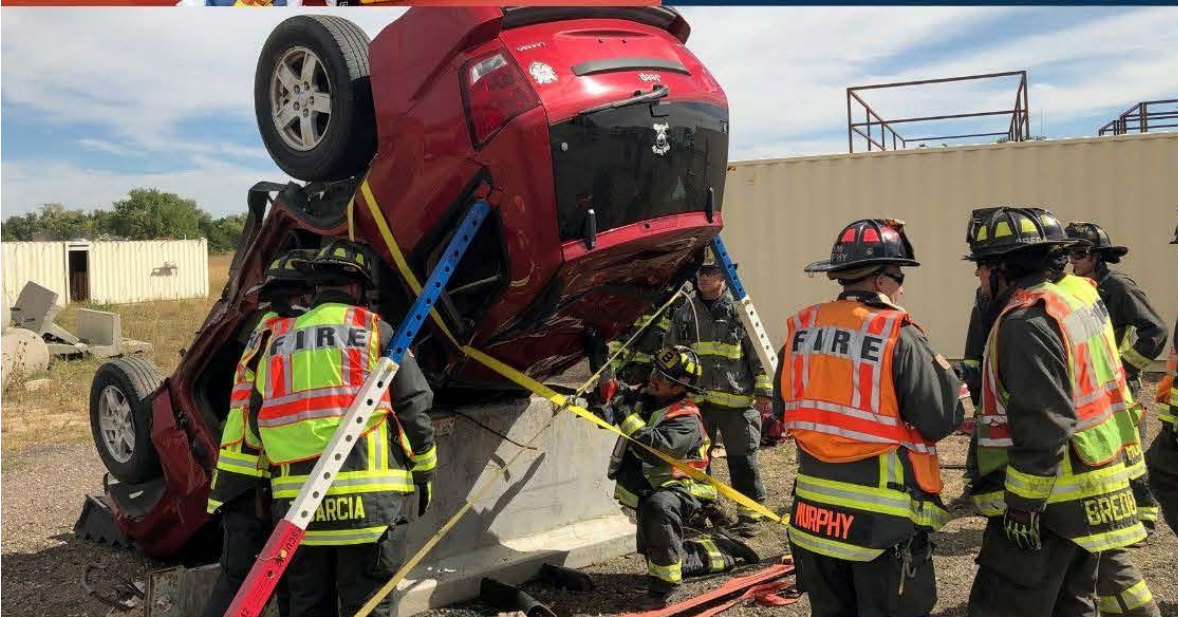
ANNUAL COMPREHENSIVE FINANCIAL REPORT

POUDRE FIRE AUTHORITY, COLORADO

YEAR ENDED DECEMBER 31, 2021



A PARTNERSHIP OF THE CITY OF FORT COLLINS AND
POUDRE VALLEY FIRE PROTECTION DISTRICT IN PROUDLY
SERVING FORT COLLINS, TIMNATH, LAPORTE, BELLVUE,
HORSETOOTH AND REDSTONE CANYON, COLORADO



Poudre Fire Authority Colorado

Annual Comprehensive Financial Report

For the fiscal year ended

December 31, 2021

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Table of Contents

INTRODUCTORY SECTION

Letter of Transmittal	02
Certificate of Achievement for Excellence in Financial Reporting.....	07
Organizational Chart	08
Elected Officials and Poudre Fire Authority Senior Leadership.....	09

FINANCIAL SECTION

Independent Auditor’s Report.....	12
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MANAGEMENT’S DISCUSSION AND ANALYSIS

(MD&A).....	15
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BASIC FINANCIAL STATEMENTS

Government-wide Financial Statements	
Statement of Net Position	26
Statement of Activities	27
Fund Financial Statements	
Balance Sheet	28
Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position.....	29
Statement of Revenues, Expenditures and Changes in Fund Balances	30
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of the Governmental Funds to the Statement of Activities.....	31
Statement of Revenues, Expenditures, and Changes in Fund Balances Actual and Budget – General Fund.....	32
Notes to the Financial Statements.....	33

REQUIRED SUPPLEMENTARY INFORMATION OTHER THAN MD&A

Schedule of the Authority’s Proportionate Share of the Net Pension Liability (Asset).....	58
Schedule of Authority’s Contributions	59

SUPPLEMENTARY INFORMATION

Capital Projects Fund	61
Schedule of Revenues, Expenditures, and Changes in Fund Balances Actual and Budget (Non-GAAP Budgetary Basis)	62

STATISTICAL SECTION (unaudited)

Net Position by Component – Last Ten Years – Exhibit A.....	66
Changes in Net Position – Last Ten Years – Exhibit B	67
Fund Balances, Governmental Funds – Last Ten Years – Exhibit C	68
Changes in Fund Balances, Governmental Funds – Last Ten Years – Exhibit D.....	69
Revenues by Source, Governmental Funds – Last Ten Years – Exhibit E	70
Ratio of Outstanding Debt by Type – Last Ten Years – Exhibit F	71
Demographic and Economic Statistics – Last Ten Years – Exhibit G.....	72
Principal Employers – City of Fort Collins – 2021 and Ten Years Ago – Exhibit H	73

Table of Contents continued

Full-time Equivalent Employees by Function/Program – Last Ten Years – Exhibit I 74
Operating Indicators by Function/Program – Last Ten Years – Exhibit J..... 75
Capital Asset Statistics by Function/Program – Last Ten Years – Exhibit K..... 76

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INTRODUCTORY SECTION



PFA Recruits Graduate from the 21-2 Front Range Academy on December 4, 2021



Letter of Transmittal

June 29, 2022

Poudre Fire Authority Board of Directors

We submit, for your information and review, the Annual Comprehensive Financial Report (Financial Report) for the Poudre Fire Authority, Fort Collins, Colorado, for the year ended December 31, 2021. This Financial Report will be submitted to the Government Finance Officers Association (GFOA) for consideration of the Certificate of Achievement for Excellence in Financial Reporting. The certificate of achievement from GFOA will assist Poudre Fire Authority (the Authority) with compliance in Section 4b, Financial Practices, in the Center for Public Safety accreditation process.

This report consists of staff's representation concerning the finances of the Authority. Consequently, staff assumes responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. To the best of our knowledge and belief, the enclosed information is reported in a manner designed to present fairly the financial position and activities of the various funds of the Authority. The Authority has included all disclosures necessary to enable the reader to gain an understanding of the Authority's financial activities.

The Intergovernmental Agreement forming the Authority states in Section 5.2 (Records and Accounts) that the Board shall provide for the auditing of all books and accounts and other financial records of the Authority on an annual basis, with such auditing to be conducted by a certified public accountant. The independent auditor, FORVIS LLP, concluded, based upon the audit, that there was reasonable basis for rendering unmodified opinions that the Authority's financial statements for the fiscal year ended December 31, 2021 are fairly presented in conformity with accounting principles generally accepted in the United States of America.

Accounting principles generally accepted in the United States of America require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A. The Authority's MD&A can be found immediately following the report of the independent auditor.

Governmental Structure

The Poudre Fire Authority was formed in 1981 through the consolidation of the Poudre Valley Fire Protection District (District) and the City of Fort Collins Fire Department. Both jurisdictions adopted an intergovernmental agreement that outlines the governance of the Authority. The governing body is a five-member board of directors appointed by the Fort Collins City Council and District Board. The Authority Board of Directors appoints the Fire Chief.

This joining of forces enables the Authority to take a comprehensive, regional approach to the provision of emergency services. The results since 1981 include improved insurance ratings, lower long-term costs to the taxpayer, enhanced ability to respond to large crises situations, the elimination of duplication of resources, and long-range decision making as set forth in the past and current strategic plans. These plans are the product of an extensive process to develop a future vision of community needs and the most efficient and effective means to meet those needs. In addition, staff developed and included a Long-Range Financial Plan in the 2021 budget document and makes multi-year projections regarding the Authority's financial condition. The annual budget provides flexibility in the face of community change with annual review of the Strategic Plan and Long-Range Financial Plan.

The Authority is funded by the City of Fort Collins and the District through a combination of property taxes in the District and property, sales, and use taxes in the City. It also receives some compensation from Fire Prevention Bureau fees, wildland firefighting, urban search and rescue deployments, and hazardous materials responses provided outside of the jurisdiction.

Financial Condition: Economy, Long-Term Financial Planning and Major Initiatives

2021 Economic Information: The local unemployment rate was 3.5% at the end of 2021 and compares to the State rate of 4.2% and the national rate of 3.9%. These rates decreased by almost half that compared to prior year 2020, which was impacted by COVID-19. The Fort Collins community is vibrant with innovation, craft brewers, software, hardware, bioscience, and clean energy companies contribute inventions, ideas, and products that affect the local economy positively.

Populations of the City of Fort Collins and the District served by the Authority saw an immaterial collective decrease of ~6,000 (3.0%) from prior year 2020. However, the populations are estimates provided as of year-end with final 2021 numbers not provided until August 2022. The community relies heavily on sales and use tax revenues, which provided an

increase of 17.5% in net sales and use tax collections from 2020. Inflation was 5.54%, as measured by the Denver-Aurora-Lakewood Consumer Price Index for the second half of 2021 versus second half of 2020. Assessed property values continued strong growth in 2021, contributing to the growth in the essential economic indicators for the City and District. 2021 provided a decrease in the number of building permits (396 in 2021 versus 465 in 2020), which can be attributed to impacts on availability of construction resources, specifically materials, due to the pandemic.

Overall government's net position increased 7.6% in 2021. At year-end, the Authority held \$28,289,922 in unrestricted net position, which is an increase of 15.8% from 2020. Please see page 26 for more information about the Authority's total net position.

Data-Informed and Transparent: The Authority actively embraces transparency, accountability, and continuous improvement. The Authority participates with the City of Fort Collins in its Open Book, which is an online tool designed to disclose expenses in a simple and easy to use format (fcgov.com/openbook), and in its Community Dashboard, an online tool that measures the community's progress in attaining key outcomes. The Authority reports two measures; percent of time fire contained to room of origin (96.0% in 4th quarter 2021) and percent of time Authority fire personnel are on scene within 7 minutes 20 seconds in the urban area (74% for year-end 2021). This tool can be accessed at fcgov.com/metrics. The Authority has participated in the International City/County Managers Association (ICMA) Center for Performance Measurement Analytics to identify and report key outcome measures, and received the award 2021 Certificate of Distinction in Performance Management from in 2021.

Impact of Financial Policy on Financial Statements: The Authority Board has established financial policies, approved annually via Board resolution, which help to ensure financial stability. The Authority will adopt and maintain a balanced budget, as defined by state statute, wherein expenditures will not exceed available revenues plus beginning fund balances. Once the budget has been approved, the Board of Directors, upon recommendation of the Fire Chief, may make supplemental appropriations from prior year reserves and unanticipated revenue.

The modified accrual basis is used for budgeting and accounting. This means that revenues are recognized when they become measurable or available (cash basis), while expenditures are accounted for or recognized in the budgeting period incurred (accrual basis).

An unappropriated Reserve for Contingency of 3% of operating revenues can be accessed only by the Board of Directors. If the revenue reserve and contingency reserve are depleted below reserve policy level (6%), the Fire Chief will develop a restoration plan, which may include expenditure reductions; rate or fee increases; revenue transfers from other portions of fund balance or capital reserve, to restore balances over a two-year period. The restoration plan will be a high financial priority and be reviewed and updated by the Authority Board every six months.

Intergovernmental Agreement/Revenue Allocation Formula: The Authority has addressed its large funding challenges through the long-term funding stream provided in the Intergovernmental Agreement's (Agreement) Revenue Allocation Formula (RAF). On July 15, 2014, the District and Fort Collins City Council approved a Restated Intergovernmental Agreement, between the two entities, establishing the Poudre Fire Authority. As a part of the Agreement, the RAF was restated to utilize the City's sales, use, and property tax revenue forecasts to develop Authority funding, and the City phased-in its total contribution to equal the RAF calculation over a five-year period that began in 2015. In addition, in 2019, City Council referred a ballot measure to renew Keep Fort Collins Great revenues without a sunset provision to Fort Collins voters who approved the ballot measure by 61%.

Strategic Plan: Authority staff developed a Strategic Plan (approved in March 2022) that will guide the Authority over the coming three years. The process involved internal and external stakeholders, and includes goals and objectives to align the Authority's actions.

Accreditation: The Authority was awarded accredited status for the second time by the Commission on Fire Accreditation International (CFAI) on October 15, 2020. This is a 5 year cycle and each year the organization maintains accredited status by submitting an Annual Compliance Report (ACR). Over the course of 2021 the Authority continued down its intended approach to address all of the peer review team's recommendations. The Authority is integrating the processes and systems that have been established to ensure continuous quality improvement and placing continued focus on planning and analysis as a value to drive improved outcomes. The Authority continues to address overall response time issues. The most recent efforts include modifications to the definition of the urban response zone boundaries and the development of turnout time benchmarks, which contribute greatly to the overall response times. The next step was an education campaign with Authority personnel allowing them to see turnout time performance in near real time. Work was also started to complete a new Strategic Plan for the Authority which will carry the organization forward from 2022 to 2025. Finally, the Authority continues to work towards improved accuracy of data entry through a quality assurance program and through the Risk Assessment/Standards of Cover Process (RA/SOC). Work was started in 2021 to update and revise the RA/SOC with completion of this update in 2022.

Emergency Medical Services (EMS) Agreement: The Northern Larimer County Emergency Response Area EMS agreement with UCHHealth / Poudre Valley Hospital Emergency Medical Services was initially presented to the Authority Board on May 5, 2015 and approved. This agreement provides exclusive ambulance services within the Authority's jurisdiction, which will ensure continued, high quality ambulance services both within the Authority boundaries and in neighboring communities through a contractual agreement. After the required yearly evaluation of contractual responsibilities and service provisions, the contract has been extended to May 31, 2025.

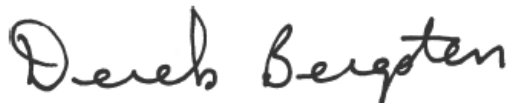
Timnath Intergovernmental Agreement: The Agreement between the Authority, District and the Town of Timnath was approved by the Town of Timnath, Timnath Development Authority,

District and the Authority in June 2015. The Agreement provides tax increment funding from Timnath, through the District, for the Authority's budget.

Other Information:

The Authority acknowledges the dedicated efforts of all officials and City and Authority staff involved in managing and accounting for the Authority's financial operations. The process of financial planning, management, and accounting requires a team effort by the Authority Board of Directors, District Board of Directors, City Council, and City and Authority staff to be successful. The preparation of this 2021 Annual Comprehensive Financial Report was made possible by the dedicated service of the City's Finance Department as well as Authority Budget staff, who worked many extra hours to ensure the completion of this document while fulfilling other responsibilities over the past few months. The Authority would also like to recognize and thank BKD LLP, the firm that serves as the Authority's external auditor.

Respectfully submitted,

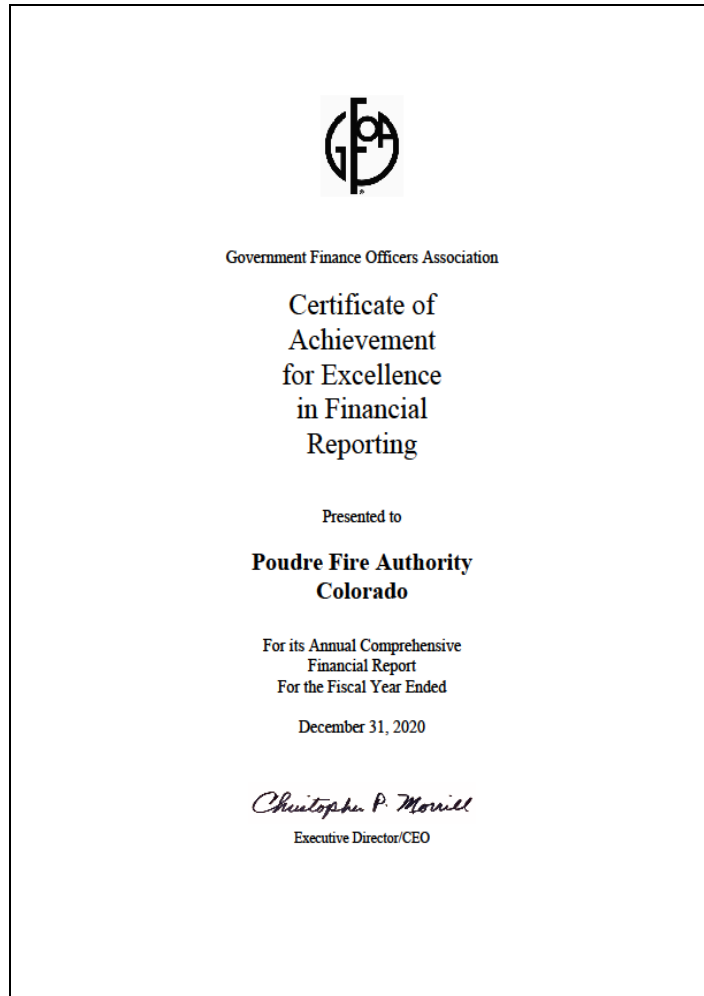


Derek Bergsten
Fire Chief



Kirsten Howard
Budget and Administration Manager

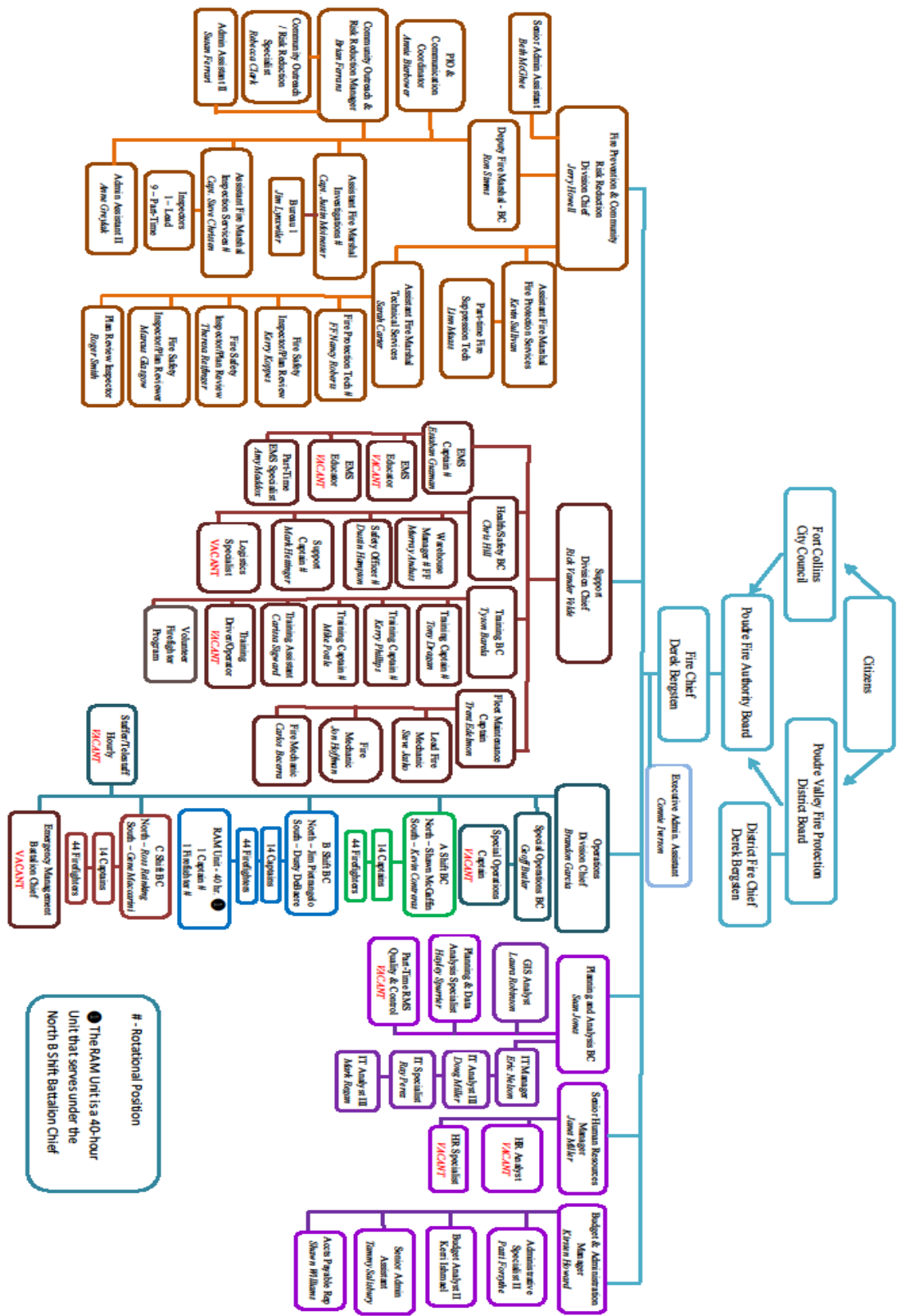
Certificate of Achievement for Excellence in Financial Reporting



The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Poudre Fire Authority for its Annual Comprehensive Financial Report for the fiscal year ended December 31, 2020. This was the sixth consecutive year the Authority has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Annual Comprehensive Financial Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Annual Comprehensive Financial Report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Poudre Fire Authority Organizational Chart



January 2022

Elected Officials and Poudre Fire Authority Senior Leadership
As of December 31, 2021

Poudre Valley Fire Protection District Board of Directors

James Gentry, Chair
Tess Heffernan, Vice Chair
Dave Pusey, Secretary/Treasurer
Michael DiTullio, Board member
Cory Younie, Board member

Fort Collins City Council

Jeni Arndt, Mayor
Susan Gutowsky, Councilmember, District 1
Julie Pignataro, Councilmember, District 2
Tricia Canonico, Councilmember, District 3
Shirley Peel, Councilmember, District 4
Kelly Ohlson, Councilmember, District 5
Emily Francis, Councilmember, District 6

Poudre Fire Authority Board of Directors

Emily Francis, Chair
Dave Pusey, Vice Chair
Susan Gutowsky, Board member
Mike DiTullio, Board member
Kelly DiMartino, Interim City Manager, Board member

Poudre Fire Authority Senior Leadership

Derek Bergsten, Fire Chief
Jerry Howell, Community Risk Reduction and Fire Prevention Division Chief
Brandon Garcia, Operations Division Chief
Rick Vander Velde, Support Division Chief
Janet Miller, Human Resources Senior Manager
Kirsten Howard, Budget and Administration Manager
Sean Jones, Planning and Analysis Battalion Chief

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FINANCIAL SECTION



Lifesavings Awards to two citizens and Gus (the Dog) for heroic act on June 9, 2021 in finding neighbors sleeping in a home attached to a garage engulfed in flames.



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Independent Auditor's Report

Board of Directors
Poudre Fire Authority
Fort Collins, Colorado

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Poudre Fire Authority (the Authority), as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Authority as of December 31, 2021, and the respective changes in financial position, and the budgetary comparisons for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Authority, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis and pension information be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements.

We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Authority's basic financial statements. The capital projects fund schedule of revenues, expenditures, and changes in fund balances, actual and budget (non-GAAP budgetary basis), as listed in the table of contents is presented for purposes of additional analysis are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the Annual Comprehensive Financial Report (ACFR). The other information comprises the introductory and statistical sections, and other schedules as listed in the table of contents, but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 29, 2022, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Authority's internal control over financial reporting and compliance.

FORVIS,LLP

Denver, Colorado
June 29, 2022

MANAGEMENT'S DISCUSSION AND ANALYSIS

Poudre Fire Authority (the Authority) offers the readers of the Authority's financial statements this narrative overview and analysis of the financial activities for the fiscal year ended December 31, 2021. In addition to this overview and analysis based on currently known facts, decisions and conditions, the Authority would encourage readers to consider the information presented in the Authority's basic financial statements, which begin on page 25 of this report.

Financial Highlights

The assets and deferred outflows of resources of the Authority exceeded its liabilities and deferred inflows of resources at the end of the fiscal year ended December 31, 2021 by \$56,914,995 (net position). Of the net position balance, \$28,389,992 is unrestricted and is available to meet the Authority's ongoing obligations in accordance with the Authority's fund designations and fiscal policies.

The General Fund, the Authority's primary operating fund, reported an increase of \$2,654,388 (16.7%) in fund balance.

The Capital Projects Fund reported an increase of \$626,534 (6.5%) in fund balance.

In 2021 a larger than projected source of revenue from fees and charges for services, combined with fewer than budgeted capital outlay purchases and reduced expenses for professional services accounted for the 16.7% increase in the General Fund balance.

The 2021 budget supported the implementation of accreditation recommendations and initiatives to achieve strategic goals, capital funding, and facility maintenance.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the Authority's basic financial statements. The Authority's basic financial statements consist of the following three components: 1) Government-wide Financial Statements, 2) Fund Financial Statements and 3) Notes to the Financial Statements. Other supplementary information is also included at the end of the report.

Government-wide Financial Statements. The government-wide statements are designed to provide readers with a broad overview of the Authority's finances using the accrual basis of accounting, the basis of accounting used by most private-sector businesses.

The statement of net position presents information on all the Authority's assets, deferred outflows, liabilities, and deferred inflows. The difference between assets, deferred outflows, liabilities, and deferred inflows is reported as net position. Over time, increases and decreases in net position may provide an indication of whether the Authority's financial position is improving or deteriorating.

MANAGEMENT'S DISCUSSION AND ANALYSIS continued

The statement of activities presents information reflecting how the Authority's net position has changed during the current fiscal year just ended. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future periods (e.g., earned but unused vacation leave). The government-wide financial statements distinguish functions of the Authority that are principally supported by intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges for services (business-type activities). The governmental activities of the Authority include administration, operations, support, and fire prevention and community risk reduction. The Authority does not currently have any business-type activities.

Fund Financial Statements. Traditional users of the Authority's financial statements will find the fund financial statement presentation more familiar. The focus is on major funds rather than fund types. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. A major fund should generally meet both of the following criteria: 1) total assets, liabilities, revenues, or expenditures/expenses are at least 10% of the corresponding total (assets, liabilities, etc.) for that fund type (i.e., governmental or enterprise funds) and 2) total assets, liabilities, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least 5% of the corresponding total for all governmental and enterprise funds combined.

The Authority, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Authority's funds, General Fund and the Capital Projects Fund, are governmental funds.

Governmental funds. Governmental funds are used to report those same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide statements, the fund financial statements are prepared on the modified accrual basis of accounting, which provides revenues are recognized when they become measurable and available, and expenditures are recognized when the related fund liability is incurred, except for long-term debt and similar long-term items, which are recorded when due. Therefore, the focus of the governmental fund financial statements is on near-term inflows and outflows of spendable resources, as well as on the balance of spendable resources available at the end of the fiscal year.

Since the focus of the governmental funds is on near-term resources, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. To facilitate this comparison, reconciliations are provided for both the governmental fund balance sheet and the governmental statement of revenues, expenditures, and changes in fund balances.

MANAGEMENT'S DISCUSSION AND ANALYSIS continued

Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and the Capital Projects Fund. Both funds are considered to be major funds.

The Authority adopts an annual appropriated budget for both governmental funds. A budgetary comparison statement has been provided to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 25-32 of this report.

Notes to the financial statements. The notes to the financial statements are considered an integral part of the basic financial statements since they provide additional information needed to gain a full understanding of the data provided in both the government-wide and fund financial statements. The notes to the financial statements can be found on pages 33-57 of this report.

Statement of Net Position

The following table reflects the condensed Statement of Net Position.

MANAGEMENT’S DISCUSSION AND ANALYSIS continued

Statement of Net Position
as of December 31

	2021	2020
Current and other assets	\$ 30,427,782	\$ 26,528,286
Net Pension Asset	2,973,620	834,084
Capital assets	28,377,354	28,202,376
Total assets	61,778,756	55,564,746
Deferred outflows of resources		
Other pension-related items	4,531,305	4,789,581
Total deferred outflows of resources	4,531,305	4,789,581
Total assets and deferred outflows of resources	66,310,061	60,354,327
Current liabilities	3,421,439	2,869,108
Total liabilities	3,421,439	2,869,108
Deferred inflows of resources		
Other pension-related items	5,973,627	4,607,962
Total deferred inflows of resources	5,973,627	4,607,962
Total liabilities and deferred inflows of resources	9,395,066	7,477,070
Net position:		
Net investment in capital assets	28,377,354	28,202,376
Restricted	147,719	154,219
Unrestricted	28,389,922	24,520,662
Total net position	\$ 56,914,995	\$ 52,877,257

For more detailed information, see page 26 for the Statement of Net Position.

A large portion of the Authority’s net position (49.9%) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any debt used to acquire those assets which is still outstanding. The Authority uses these capital assets to provide emergency services to citizens; consequently, these assets are not available for future spending.

Although the Authority’s investment in its capital assets is reported net of related debt, it should be noted the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities. The increase in net investment in capital assets is attributed to a significant increase in construction in progress associated with apparatus projects and construction of the fleet maintenance shop at Station 6, offset by depreciable capital assets being expensed and items not in use being disposed of in 2021, even though the balance remained relatively consistent to prior year.

MANAGEMENT’S DISCUSSION AND ANALYSIS continued

The restricted balance in net position, \$147,719 is associated with Keep Fort Collins Great (KFCG) revenues received in prior years (\$136,419) earmarked as of year-end for the purchase of a regional command post, as well as donations (\$11,300) through CityGive received in 2019 through 2021. The decrease in balance from prior year is attributed to the prior KFCG tax being replaced as of January 1, 2021 with the new KFCG sales and use tax as approved by Fort Collins voters in 2019, providing these funds now included in the overall sales and use tax contribution by the City of Fort Collins versus being discretely separated in prior years as part of yearly contributions. In addition, use of donations in 2021 that were provided in current and prior years reduced the reserve balance in relation to donations to be used for purposes specified by donors.

The balance of unrestricted net position, \$28,389,922, may be used to meet the Authority’s ongoing obligations to its citizens and employees.

The Authority’s total net position increased \$4,037,738 (7.6%) during the current fiscal year.

Changes in Net Position: The following table reflects a condensed summary of the activities and changes in net position. For more detailed information, see page 27 of this report.

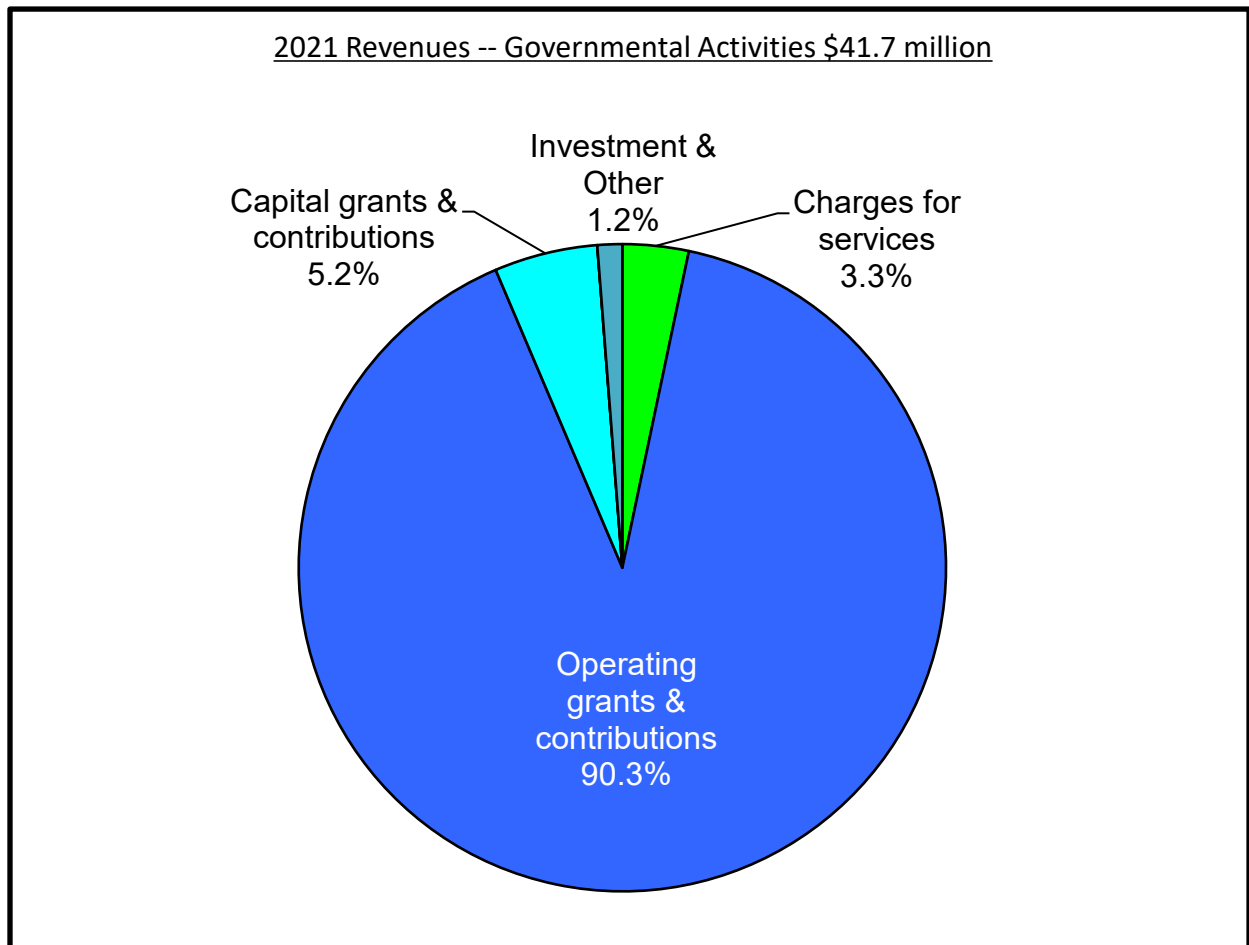
Statement of Activities & Changes in Net Position

December 31

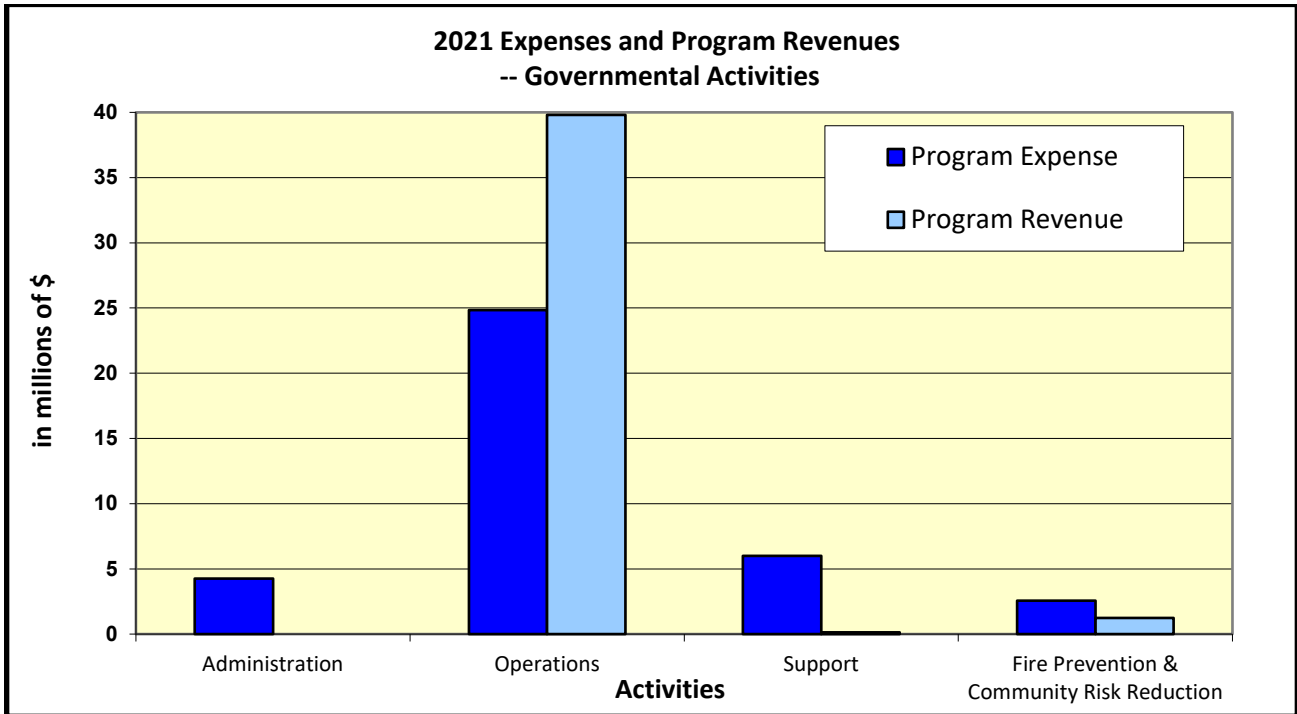
	2021	2020
Revenues:		
Program revenues:		
Charges for services	\$ 1,375,929	\$ 1,478,679
Operating grants and contributions	37,653,787	36,537,829
Capital grants and contributions	2,152,554	2,300,829
General revenues:		
Investment earnings/(loss)	(130,622)	408,327
Sale of equipment	23,500	-
Miscellaneous revenue	623,799	451,820
Total Revenues	41,698,947	41,177,484
Expenses:		
Administration	4,250,436	3,094,527
Operations	24,843,196	25,835,442
Support	5,996,973	7,100,399
Fire Prevention & Community Risk Reduction	2,570,605	2,369,390
Total Expenses	37,661,209	38,399,758
Change in net position	4,037,738	2,777,726
Net position - beginning	52,877,257	50,099,531
Net position - ending	\$ 56,914,995	\$ 52,877,257

MANAGEMENT’S DISCUSSION AND ANALYSIS continued

The Authority is funded by the City of Fort Collins (the City) and the District through a combination of property and specific ownership taxes in the District and property, sales, and use taxes in the City. It also receives funds from the State of Colorado Department of Public Safety, Division of Fire Prevention and Control for wildland firefighting and hazardous materials responses provided outside of the jurisdiction, as well as interest income, and charges for service within the Fire Prevention and Community Risk Reduction Division, such as building plan reviews and inspection fees. The four Divisions of the Authority (Administration, Operations, Support, and Fire Prevention and Community Risk Reduction) make up the General Fund and are funded by the aforementioned revenues.



MANAGEMENT’S DISCUSSION AND ANALYSIS continued



Financial Analysis of the Authority’s Funds

As noted previously, the Authority uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Authority's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Authority's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the Authority's governmental funds reported combined ending fund balances of \$28,862,310, an increase of \$3,280,922 (12.8%) as compared to the prior year. The increase is attributed to increased revenues in intergovernmental, fees and charges for services, and licenses and permits combined with a decrease in expenditures for capital outlays and other supplies attributed to supply chain issues and availability of items being provided during the year resulting from continued impacts of the pandemic. In addition, professional related expenses decreased by approximately \$278,000 (61.7%) from prior year based on reduced needs for legal services. Prior year 2020 resulted in substantial legal services in relation to the Authority changing providers for retirement services for employees.

MANAGEMENT'S DISCUSSION AND ANALYSIS continued

Of the ending fund balance, \$10,136,120 (35.1%) represents unassigned fund balance, which is available for spending at the government's discretion, \$147,719 (0.5%) is for voter approved initiatives and restricted donations, \$1,278,696 (4.4%) is committed for emergencies, and \$17,299,775 (60.0%) is assigned to indicate that it is not available for new spending because it has already been set aside to liquidate contracts and purchase orders of the prior period and to be used in future years for purchasing replacement goods and/or for construction of new or existing facilities.

The General Fund is the chief operating fund of the Authority. At the end of the current fiscal year, the General Fund was comprised of an unassigned fund balance of \$10,136,120; restricted fund balance of \$147,719; committed fund balance of \$1,278,696; and assigned fund balance of \$6,974,233. Total General Fund balance was \$18,536,768.

The General Fund balance increased \$2,654,388 from prior year. The increase in fund balance is attributed to revenue increasing \$851,304 from prior year, from: (1) increase in contributions from both the City and the District, totaling \$131,000; (2) funds from the Federal Emergency Management Agency (FEMA) and State of Colorado State Forest Service, totaling \$232,000 in reimbursement for COVID-19 related goods and services and response activities associated with the Cameron Peak Fire located within the Authority's boundaries in Larimer County (funds that are not consistent year-over-year based on being in response to emergency matters; and (3) fees and charges for services increasing \$590,613 (43.0%) from prior year, which can in part be attributed to fewer inspections and plan reviews in 2020 based on the pandemic. While expenses increased \$401,292, it accounts for only half of the increase in revenue from prior year, which is attributed to reduced capital outlay costs due to supply chain issues and availability of goods. Additionally, transfers totaling \$663,135 occurred in year 2021 compared to \$3,683,571 in transfers for prior year 2020.

The Capital Projects Fund balance increased by \$626,534 from prior year. The underlying reason for the change in fund balance is from the \$663,135 in funds transferred from the General Fund, combined with immaterial expenses that occurred in 2021 for construction and apparatus projects.

Budgetary Highlights

General Fund: The increase from the total original budgeted expenditures to the final budget amounted to \$760,098 and can be summarized as follows:

Appropriations of \$760,098 were approved by the Authority Board from reserves and unanticipated revenue from insurance proceeds, as well from grant funds from the Colorado Fire Heart and Cancer grant and PulsePoint grant for: repairs to a fleet vehicle from an accident and facility roofs from prior year hail damage; updating the Station

MANAGEMENT’S DISCUSSION AND ANALYSIS continued

Alerting System; purchases for radio equipment, personal protective equipment, fire shelters, disinfectant backpack sprayers; and one-time acknowledgement pay to employees in recognition of dedication during the pandemic.

General Fund. Actual expenditures were \$3,015,585 less than total final budgeted expenditures and can be summarized as follows:

Actual expenditures were less than budgeted by 6.9% due to the impact of the pandemic on availability of goods, specifically capital outlay and supply items. Actual capital outlay expenditures were \$2,035,000 less than budgeted. In-line with capitalizable items and lack in availability, actual supply expenditures were \$284,000 less than budgeted. In addition, actual professional/technical service costs were less than budgeted by \$277,000 based on reduced need for legal services in comparison to prior year.

Capital Assets. The Authority's investment in capital assets as of December 31, 2021 (net of accumulated depreciation) were as follows:

	2021	2020
Land	\$ 1,593,426	1,593,426
Construction in progress	1,171,661	23,387
Building & improvements	15,264,446	15,691,913
Improvements other than buildings	1,087,206	1,199,101
Machinery & equipment	9,260,615	9,694,549
Total Capital Assets	<u>\$ 28,377,354</u>	<u>\$ 28,202,376</u>

Additional information on the Authority’s capital assets can be found on page 44 of this report.

Long-Term Debt

The Authority has no long-term debt.

Economic Factors

Reduced interest rates and the continued increase in housing starts and building activity, as noted in prior years, continued during 2021, resulting in increase to property tax revenue for both the City and the District, contributing to the increase in revenue contributions to the Authority in 2021. In addition to the continued growth in property tax revenue, net sales and

use tax collections for the City of Fort Collins increased 17.5% from 2020, with specific ownership tax collections by the District being 6.9% greater than prior year, each of which also contributed to the increase in revenue contributions to the Authority for 2021.

The Authority's financial statements are designed to provide users (citizens, taxpayers, customers, and creditors) with a general overview of the Authority's finances and to demonstrate the Authority's accountability. Questions concerning any of the information presented in this report or requesting additional information should be addressed to the Authority Budget Office, 102 Remington Street, Fort Collins, CO 80524.

BASIC FINANCIAL STATEMENTS



The Authority responds and rescues two rafters from *Mad Dog Rapid* on the Poudre River, May 1, 2021.

**STATEMENT OF NET POSITION
DECEMBER 31, 2021**

	<u>Governmental Activities</u>
ASSETS	
Current Assets:	
Cash and cash equivalents	\$ 9,806,807
Investments	19,907,596
Receivables:	
Interest	45,730
Accounts	667,649
Total Current Assets	<u>30,427,782</u>
Noncurrent Assets:	
Net pension asset	2,973,620
Capital assets (non-depreciable)	2,765,087
Capital assets (net of accumulated depreciation)	25,612,267
Total Noncurrent Assets	<u>31,350,974</u>
DEFERRED OUTFLOWS OF RESOURCES	
Other pension-related items	4,531,305
Total Deferred Outflows of Resources	<u>4,531,305</u>
Total Assets and Deferred Outflows of Resources	
	<u>66,310,061</u>
LIABILITIES	
Current Liabilities:	
Accounts payable	998,530
Wages payable	429,012
Unearned revenue	124,985
Deposits held	12,945
Due within one year, compensated absences	1,855,967
Total Current Liabilities	<u>3,421,439</u>
DEFERRED INFLOWS OF RESOURCES	
Other pension-related items	5,973,627
Total Deferred Inflows of Resources	<u>5,973,627</u>
Total Liabilities and Deferred Inflows of Resources	
	<u>9,395,066</u>
NET POSITION	
Investment in capital assets	28,377,354
Restricted for Keep Fort Collins Great and Donation	147,719
Unrestricted	28,389,922
Total Net Position	<u>\$ 56,914,995</u>

The notes to the financial statements are an integral part of this statement.

**STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2021**

	Functions/ Programs				
	Total	Administration	Operations	Support	Fire Prevention & Community Risk Reduction
GOVERNMENTAL ACTIVITIES:					
EXPENSES:					
Personnel services	\$ 29,706,476	\$ 2,268,870	\$ 22,418,041	\$ 2,635,827	\$ 2,383,738
Contractual services	2,973,822	1,330,466	169,755	1,387,688	85,913
Commodities	2,317,914	475,732	105,671	1,651,129	85,382
Other	142,373	126,801	-	-	15,572
Depreciation	2,520,624	48,567	2,149,729	322,329	-
Total Expenses	37,661,209	4,250,436	24,843,196	5,996,973	2,570,605
PROGRAM REVENUES:					
Charges for services	1,375,929	-	7,015	124,577	1,244,337
Operating grants and contributions	37,653,787	-	37,653,787	-	-
Capital grants and contributions	2,152,554	-	2,152,554	-	-
Total Program Revenues	41,182,270	-	39,813,356	124,577	1,244,337
Net Program Revenue (Expense)	\$ 3,521,061	\$ (4,250,436)	\$ 14,970,160	\$ (5,872,396)	\$ (1,326,268)
GENERAL REVENUES:					
Investment earnings/(loss)	(130,622)				
Gain on sale of capital assets	23,500				
Other miscellaneous	623,799				
Total General Revenues	516,677				
Change in Net Position	4,037,738				
Net Position - January 1	52,877,257				
Net Position - December 31	\$ 56,914,995				

The notes to the financial statements are an integral part of this statement.

**GOVERNMENTAL FUNDS
BALANCE SHEET
DECEMBER 31, 2021**

	<u>General</u>	<u>Capital Projects</u>	<u>Total Governmental</u>
ASSETS			
Cash and cash equivalents	\$ 6,334,598	\$ 3,472,209	\$ 9,806,807
Investments	12,555,495	7,352,101	19,907,596
Receivables:			
Accounts	667,649	-	667,649
Interest	28,839	16,891	45,730
	<u>19,586,581</u>	<u>10,841,201</u>	<u>30,427,782</u>
Total Assets			
LIABILITIES AND FUND BALANCES			
Liabilities			
Accounts payable	482,871	515,659	998,530
Wages payable	429,012	-	429,012
Unearned revenue	124,985	-	124,985
Deposits held	12,945	-	12,945
	<u>1,049,813</u>	<u>515,659</u>	<u>1,565,472</u>
Total Liabilities			
Fund Balances			
Restricted	147,719	-	147,719
Committed	1,278,696	-	1,278,696
Assigned	6,974,233	10,325,542	17,299,775
Unassigned	10,136,120	-	10,136,120
	<u>18,536,768</u>	<u>10,325,542</u>	<u>28,862,310</u>
Total Fund Balances			
Total Liabilities and Fund Balances	<u>\$ 19,586,581</u>	<u>\$ 10,841,201</u>	<u>\$ 30,427,782</u>

The notes to the financial statements are an integral part of this statement.

**RECONCILIATION OF THE BALANCE SHEET OF THE
GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION
DECEMBER 31, 2021**

Amounts reported for governmental activities in the statement of net position are different because:

Total fund balances - governmental funds	\$ 28,862,310
Capital assets net of accumulated depreciation used in governmental activities are not current financial resources. Therefore they are not reported in the funds.	28,377,354
Compensated absences that are not due and payable in the current period and therefore are not reported in the funds.	(1,855,967)
Net Pension Asset	2,973,620
Deferred outflows of resources, other pension-related items	4,531,305
Deferred inflows of resources, other pension-related items	<u>(5,973,627)</u>
Net position of governmental activities	<u>\$ 56,914,995</u>

The notes to the financial statements are an integral part of this statement.

**GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED DECEMBER 31, 2021**

	<u>General</u>	<u>Capital Projects</u>	<u>Total Governmental</u>
REVENUES			
Intergovernmental	\$ 37,046,412	\$ 2,152,554	\$ 39,198,966
Fees and charges for services	1,796,491	-	1,796,491
Earnings/(loss) on investments	(112,539)	(18,083)	(130,622)
Licenses and permits	175,234	-	175,234
Miscellaneous revenue	635,378	-	635,378
Total Revenues	<u>39,540,976</u>	<u>2,134,471</u>	<u>41,675,447</u>
EXPENDITURES			
Current:			
Operations	23,252,120	110,322	23,362,442
Administration	4,209,156	-	4,209,156
Support	5,591,017	-	5,591,017
Fire Prevention & Community Risk Reduction	2,577,230	-	2,577,230
Capital outlay	617,430	2,060,750	2,678,180
Total Expenditures	<u>36,246,953</u>	<u>2,171,072</u>	<u>38,418,025</u>
Excess/(Deficiency) of Revenues Over Expenditures	<u>3,294,023</u>	<u>(36,601)</u>	<u>3,257,422</u>
OTHER FINANCING SOURCES AND USES			
Proceeds from sale of capital assets	23,500	-	23,500
Transfers in		663,135	663,135
Transfers out	(663,135)	-	(663,135)
Total Other Financing Sources	<u>(639,635)</u>	<u>663,135</u>	<u>23,500</u>
Net Change in Fund Balances	<u>2,654,388</u>	<u>626,534</u>	<u>3,280,922</u>
Fund Balances--January 1	<u>15,882,380</u>	<u>9,699,008</u>	<u>25,581,388</u>
Fund Balances--December 31	<u>\$ 18,536,768</u>	<u>\$ 10,325,542</u>	<u>\$ 28,862,310</u>

The notes to the financial statements are an integral part of this statement.

**RECONCILIATION OF THE STATEMENT OF REVENUES,
EXPENDITURES AND CHANGES IN FUND BALANCES OF THE GOVERNMENTAL FUNDS TO
THE STATEMENT OF ACTIVITIES
DECEMBER 31, 2021**

Amounts reported for governmental activities in the statement of activities are different because:

Net change in fund balances - total governmental funds	\$ 3,280,922
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Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.

Expenditures for capital assets	2,936,220
The net effect of current year disposal of capital assets	(240,618)
Less current year depreciation	<u>(2,520,624)</u>
	174,978

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.

Change in compensated absences	66,243
Change in net pension asset	<u>2,139,536</u>
	2,205,779

Change in deferred outflow of resources, other pension-related items	(258,276)
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Change in deferred inflow of resources, other pension-related items	<u>(1,365,665)</u>
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Change in net position of governmental activities	<u>\$ 4,037,738</u>
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The notes to the financial statements are an integral part of this statement.

**GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
ACTUAL AND BUDGET
FOR THE YEAR ENDED DECEMBER 31, 2021**

	<u>Actual</u>	<u>Original Budget</u>	<u>Final Budget</u>	<u>Variance with Actual</u>
REVENUES				
Intergovernmental	\$ 37,046,412	\$ 36,813,541	\$ 36,894,941	\$ 151,471
Fees and charges for services	1,796,491	779,897	779,897	1,016,594
Earnings/(loss) on investments	(112,539)	40,000	40,000	(152,539)
Licenses and permits	175,234	134,358	134,358	40,876
Miscellaneous revenue	635,378	265,500	347,616	287,762
Sale of capital assets	23,500	-	-	23,500
Total Revenues	<u>39,564,476</u>	<u>38,033,296</u>	<u>38,196,812</u>	<u>1,367,664</u>
EXPENDITURES				
Personnel costs	30,288,314	30,808,612	30,420,780	132,466
Purchased professional/technical services	577,597	792,601	854,231	276,634
Purchased property services	1,002,451	928,207	1,084,802	82,351
Other purchased services	1,308,200	1,295,894	1,295,814	(12,386)
Supplies	2,310,588	2,391,140	2,594,924	284,336
Capital outlay	617,430	2,122,729	2,652,965	2,035,535
Other	142,373	359,022	359,022	216,649
Total Expenditures	<u>36,246,953</u>	<u>38,698,205</u>	<u>39,262,538</u>	<u>3,015,585</u>
Excess of Revenues Over Expenditures	<u>3,317,523</u>	<u>(664,909)</u>	<u>(1,065,726)</u>	<u>4,383,249</u>
OTHER FINANCING SOURCES (USES)				
Transfers out	<u>(663,135)</u>	<u>(467,370)</u>	<u>(663,135)</u>	<u>-</u>
Total Other Financing Sources	<u>(663,135)</u>	<u>(467,370)</u>	<u>(663,135)</u>	<u>-</u>
Fund Balance--January 1	<u>15,882,380</u>			
Fund Balance--December 31	<u>\$ 18,536,768</u>			

The notes to the financial statements are an integral part of this statement.

NOTES TO THE FINANCIAL STATEMENTS

I.	Summary of Significant Accounting Policies	
	A. Reporting Entity.....	34
	B. Government-wide and Fund Financial Statements.....	34
	C. Measurement Focus and Basis of Accounting	35
	D. Financial Statement Presentations.....	35
	E. Budgetary Data.....	36
	F. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Fund Balance/Net Position.....	37
II.	Stewardship, Compliance, and Accountability	
III.	Detailed Notes on all Funds	
	A. Deposits and Investments	40
	B. Capital Assets.....	44
	C. Fund Balances.....	44
IV.	Other Information	
	A. Risk Management.....	45
	B. Related Party Transactions.....	46
	C. Employee Retirement Systems and Pension Plans	46
	D. Employee Benefit Trusts Other Than Pensions.....	55
	E. Legal Matters.....	56

NOTE I. REPORTING ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

An Intergovernmental Agreement (Agreement) between the City of Fort Collins (the City) and the Poudre Valley Fire Protection District (the District) established the Poudre Fire Authority (the Authority) on December 22, 1981 and was amended and restated on July 15, 2014. The 1981 agreement conveyed all fire protection property of the City and the District to the Authority and all firefighters of the City and the District became employees of the Authority.

The 2014 amended and restated agreement updated general terms of the 1981 agreement such as the language to appoint the 5th member of the Authority Board, the impact of annexations on the Revenue Allocation Formula, appointment of a legal advisor to the Authority, and consolidation of the 1981 agreement and amendments thereto. However, updating and revising the Revenue Allocation Formula, which details the financial contribution of the District and the City to the operation of the Authority, was the key change to the Agreement.

The more significant accounting policies reflected in the financial statements are summarized as follows:

A. Reporting Entity

The Authority was created as an independent governmental entity to provide consolidated fire and rescue service within the territorial limits of the City and the District. The Authority is administered by a governing board of five members who are appointed by the City and District. Funding is provided to the Authority from these two entities.

The Authority is considered a stand-alone government for financial reporting purposes. As such, it follows the same principles as if it were a primary government as defined by the Governmental Accounting Standards Board (GASB) Codification.

The reporting entity of the Authority consists of its own legal entity and those organizations for which it is financially accountable. Entities for which the nature and significance of their relationship with the Authority are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete are included in the reporting entity. As of December 31, 2021, there are no legal entities that meet this criterion.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all the non-fiduciary activities of the government. The effect of interfund activity has been removed from these statements. All activities of the Authority are governmental activities, which are generally supported by intergovernmental revenues.

The statement of activities demonstrates the degree to which the direct expenses of a given function or program is offset by program revenues. Direct expenses are those that are clearly

associated with a specific function or program. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or program and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or program.

Investment earnings and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for the governmental funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus and Basis of Accounting

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Authority considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. As under accrual accounting, expenditures are generally recorded when a liability is incurred. However, debt service expenditures, as well as those related to compensated absences and incurred claims and judgments, are recorded only when payment is due.

Charges for services, amounts due from other governments and interest associated with the current fiscal period are all considered to be susceptible to accrual. Other revenue items such as licenses and permits are considered to be measurable and available only when the cash is received by the Authority; as a result, they are not susceptible to accrual.

D. Financial Statement Presentation

The accounts of the Authority are organized and operated on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances, revenues, and expenditures. The various funds are summarized by type within the financial statements.

The Authority reports the following major governmental funds:

The General fund is the Authority's primary operating fund. It accounts for all financial resources of the Authority, except those required to be accounted for in another fund.

The Capital Projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities. Revenues and other financing sources are derived primarily from intergovernmental revenue or transfers from the General Fund.

E. Budgetary Data

Budgetary Accounting and Control

Appropriated budgets are established for all funds of the Authority.

General Fund

The budget for the General Fund is adopted on a basis that is consistent with Generally Accepted Accounting Principles (GAAP).

Capital Projects Fund

The Capital Projects Fund budget is not consistent with GAAP because appropriations do not lapse at year end.

Legal Level of Control

The legal level of budgetary control is at the individual fund level, except for capital projects and federal and state grants for which the legal level of control is at the project or grant level. For budgetary purposes, operating transfers are considered expenditures.

Lapsing Appropriations

All appropriations unexpended or unencumbered lapse at the end of the year to the applicable fund, except capital project and federal and state grant appropriations, which lapse when the project or grant activity is completed. Appropriations, which are encumbered at year end, are carried over to the ensuing year at which time they are matched with their corresponding expenditures.

Budgetary Procedures

The Authority's budget is approved by the governing Board prior to the commencement of the fiscal year. The Authority's management may transfer any unused budgeted amount or portion thereof from one budget category to any other budget category at the legal level of budgetary control without approval of the Board. Other budget amendments must be approved in the form of a resolution by the Board.

Eleven resolutions making supplemental appropriations to the original adopted budget were enacted during 2021.

Encumbrances

Encumbrance accounting is utilized by the Authority to record purchase orders, contracts, and other commitments for the expenditure of monies to assure effective budgetary control and accountability. Encumbrances outstanding at year end represent the estimated amount of expenditures likely to result if orders for goods and services are completed. In governmental funds, encumbrances outstanding at year end are reported as assigned fund balance since they do not represent expenditures or liabilities.

F. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Fund Balance/Net Position

Cash and Investments

The Authority has stated certain investments at fair value in accordance with the GASB Codification. Fair value is determined utilizing the third-party custodian's statements, Wall Street Journal, Bloomberg, and other recognized pricing services.

The Authority's cash and investments are held in the name of and managed by the City. Whenever possible, cash is pooled with the City's funds to enhance investment capabilities and maximize investment income. Investments are made taking into consideration cash flow needs, market conditions, and contingency plans. On behalf of the Authority, the City's investment policies prescribe eligible investments, investment diversification, and maturity and liquidity guidance, which are utilized in managing the investment portfolio.

Accounts Receivable

Accounts receivable are expressed net of allowances for doubtful accounts. Accounts receivable are expected to be fully collectible and therefore there is no allowance recorded for the year ended December 31, 2021.

Capital Assets

Capital assets, which are acquired or constructed, are reported at historical cost or estimated historical cost in the government-wide financial statements. Capital assets are defined by the Authority as assets with an initial, individual cost of more than \$5,000, and an estimated useful life of greater than one year. Donated capital assets are recorded at estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized. Capital assets other than land and impaired assets are depreciated. Depreciation is computed using the straight-line method with estimated useful lives as follows:

Buildings.....	25-50 years
Improvements other than buildings.....	15-25 years
Machinery and equipment	5-15 years

Deferred Outflows/Inflows of Resources

In addition to assets, the financial statements will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. In addition to liabilities, the financial statements will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Authority reports deferred outflows/inflows of resources as follows:

Pension-Related Amounts – In the statement of net position, a deferred inflow of resources is reported for the unrecognized items not yet charged to pension expense related to the net pension liability, such as the unamortized portion of the net difference projected and actual earnings on pension plan investments and other differences between expected and actual experience. Deferred (outflows) of resources is recognized for consumption of net position based on expenditures to be recognized in the future. Deferred inflows/(outflows) for the net difference between projected and actual earnings on investments are recognized over a period of five years.

Compensated Absences

The Authority allows employees to accumulate unused vacation pay and to defer overtime pay by accumulating compensatory leave up to maximum limits. Unused sick pay is not recognized as a liability because it does not meet the criteria for accrual. The liability associated with these benefits is reported in the government-wide financial statements. Compensated absences are considered a current liability as employees typically use the full balance in the subsequent year and the Authority records usage on a first in, first out basis. Liability for compensated absences has historically been liquidated by the general fund.

Long-Term Obligations

The Authority currently has no long-term debt or other long-term obligations.

Fund Balance/Net Position

In the fund financial statements, fund balance of the Authority's governmental funds may be classified as nonspendable, restricted, committed, assigned or unassigned.

Nonspendable fund balances indicate amounts that cannot be spent either: a) due to form; for example, inventories and prepaid amounts, or b) due to legal or contractual requirements to be maintained intact.

Restricted fund balances indicate amounts constrained for a specific purpose by external parties, constitutional provision, or enabling legislation.

Committed fund balances indicate amounts constrained for a specific purpose by a government using its highest level of decision-making authority – a Board resolution. It would require action by the same governing body (Board of Directors) to remove or change the constraints placed on the resources. This action must occur prior to year-end; however, the amount can be determined in the subsequent period.

For the capital projects fund, any remaining positive amounts not classified in the above categories are reported as assigned. For the general fund, amounts constrained for the intent to be used for a specific purpose has been delegated to the Board of Directors, which has authority to assign amounts. Amounts reported as assigned should not result in a deficit in the unassigned fund balance.

Unassigned fund balances indicate amounts in the general fund that are not classified as non-spendable, restricted, committed, or assigned. The general fund is the only fund that would report a positive amount in unassigned fund balance. When both unassigned and committed or assigned resources are available for use, it is the Authority's policy to use committed or assigned resources first, then unassigned resources as needed.

In the government-wide fund financial statements, net position is restricted for amounts that are legally restricted by outside parties for specific purposes or through enabling legislation that is a legally enforceable restriction on the use of revenues. When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources as they are needed. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvements of those assets. The government-wide statement of net position reports \$147,719 of restricted net position.

Investment in Capital Assets

Investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvements of those assets.

Estimates

The preparation of financial statements requires management to make estimates and assumptions that effect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Accounting Pronouncement not yet Adopted

The GASB has issued a Statement not yet implemented by the Authority. Authority management has not yet determined the effect the Statement will have on the financial statements. However, the Authority intends to implement all Standards by the required dates. The Standard which may impact the Authority are as follows:

GASB Statement No. 87, *Leases*. This statement, issued June 2017, will be effective for the Authority beginning with its fiscal year ending December 31, 2022 with earlier adoption encouraged. Statement No. 87 establishes a single approach to accounting for and reporting leases by state and local governments. Under this statement, a government entity that is a lessee must recognize (1) a lease liability and (2) an intangible asset representing the lessee's right to use the leased asset. In addition, the Authority must report the (1) amortization expense for using the asset over the shorter of the term of the lease or the useful life of the underlying asset, (2) interest expense on the lease liability, and (3) note disclosures about the lease. The Statement provides exceptions from the single approach for short-term leases, financial purchases, leases of assets that are investments and certain regulated leases. This statement also addresses accounting for lease terminations and modifications, sale-leaseback transactions, non-lease components embedded in lease contracts (such as service agreements), and leases with related parties.

NOTE II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Excess of Expenditures Over Appropriations in Individual Funds

The Authority has no excess of expenditures over appropriations at the fund level within each of the individual funds. The actual to budget comparisons for both governmental funds may reflect immaterial excess expenditures at the program or grant level within the fund.

NOTE III. DETAILED NOTES ON ALL FUNDS

A. Deposits and Investments

The Authority's deposits and investments are held in the name of, and managed by, the City. As such, they are not evidenced by accounts or securities in the Authority's name that exist in physical or book entry form.

The City's deposits of cash are governed by Colorado State Statutes that specify eligible depositories for public cash deposits, which must be Colorado institutions and must maintain federal insurance (FDIC) on deposits held.

The Colorado Public Deposit Protection Act (PDPA) requires all units of local government deposit cash in eligible public depositories determined by state regulators. Amounts on deposit in excess of federal insurance levels must be collateralized in accordance with the PDPA. PDPA allows the institution to create a single collateral pool for all public funds to be maintained by another institution or held in trust for all the uninsured public deposits as a group. The fair value of the collateral must be at least 102% of the aggregate uninsured deposits. All deposits in 2021 were in eligible public depositories, as defined by the Public Deposit Protection Act of 1989.

Deposits

The carrying amount of the Authority's deposits held by the City as of December 31, 2021 was \$9,806,807. The bank balance was \$9,834,057.

Custodial Credit Risk – Deposits

For deposits, custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits might not be returned. Due to the federal deposit insurance and the collateral, no deposits for the Authority were exposed to custodial credit risk.

Investments

Investment policies are governed by Colorado statute and the Authority's own investment policies and procedures. Investments of the Authority may include:

- Obligations of the United States such as T-bills, notes, and bonds.
- Bonds or other interest-bearing obligations of which the principal and interest are unconditionally guaranteed by the United States government, such as Government National Mortgage Association (GNMA) bonds, GNMA participation certificates and GNMA pass throughs.
- Debentures or similar obligations issued by a federal intermediate credit bank or by a bank for cooperatives.
- Notes or bonds secured by mortgages or trust deeds insured pursuant to Title II of the "National Housing Act" (the Act), obligations of national mortgage associations or similar credit institutions organized under Title III of the Act and debentures issued by the Federal Housing Administration under Section 204-A of the Act.
- Repurchase agreements of any marketable security, where the fair value of such security is at all times at least equal to the monies involved and there is assignment of such security to the Authority or its agent.

A change in the interest rates on variable (floating) rate bonds likewise affects the amounts of interest received on those securities.

The Authority's investments are subject to interest rate and credit risk as described below:

Interest Rate Risk

As a means of limiting its exposure to fair value losses arising from rising interest rates, the Authority's investment policy limits at least 80 percent of the Authority's investment portfolio to maturities of less than five years and at least five percent of the Authority's operating investment portfolio to maturities of 120 days or less. Based on the current rate environment, the Authority assumes that all callable securities will be called on the first call date.

Credit Risk

The Authority's investment policy limits investments to the top three ratings issued by

nationally recognized statistical rating organizations (NRSROs). As of December 31, 2021, the Authority's investments in Federal Farm Credit Bank (FFCB), Federal Home Loan Bank (FHLB), Federal National Mortgage Association (FNMA) and Federal Home Loan Mortgage Corporation (FHLMC) agency securities were rated Aaa by Moody's Investor Services and AA+/- by Standard and Poor's (S&P). The Authority also has a share of Corporate Bonds with ratings ranging from AA- to AA+ from S&P and Aa3 to Aaa from Moody's. The Authority's investment policy also allows for the Authority to invest in local government investment pools.

Concentration of Credit Risk

The Authority's investment policy places no limit on the amount the City, on behalf of the Authority, may invest in any one issuer. At the end of 2021, the Authority had 37.8% of its investments in FHLB, 23.8% in FFCB, 10.9% in FNMA and 4.6% in FHLMC.

Custodial Credit Risk for Investments

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Authority's investment policy restricts the holding of securities by counterparties.

Fair Value Measurements

The City, on behalf of the Authority, categorizes its assets and liabilities measured at fair value within the hierarchy established by GAAP. The hierarchy is based on the valuation inputs used to measure the fair value of the asset.

- Level 1 inputs are quoted prices (unadjusted) for identical assets or liabilities in active markets that a government can access at the measurement date.
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for an asset or liability.

The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest to Level 3 inputs. If the fair value of an asset or a liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

Information regarding the City's fair value, credit risk rating, maturity, and fair value measurement are described below.

Investment prices for the City's securities are reported by US Bank, the City's custodial bank. US Bank acquires its pricing data from Interactive Data, a third-party provider, which provides global security evaluations and fair value pricing for fixed income securities. Their evaluations represent a good faith opinion to what a buyer in the marketplace would pay in a current sale.

Interactive Data’s evaluations are based on market data and evaluated pricing models that vary by asset class and incorporate trade, bid, and other market information as well as evaluated pricing applications utilizing benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing to prepare evaluations. In addition, model processes such as the Option Adjusted Spread model are used to assess interest rate impacts and develop prepayment scenarios. For each asset class, teams of evaluators gather information from market sources and integrate relevant credit information, perceived market movements, and sector news into the evaluated pricing applications and models.

The City, on behalf of the Authority, invests primarily in fixed income securities and Local Government Investment Pools (LGIP).

For the City, the following fair value techniques were utilized in measuring the fair value of its investments.

U.S. Government Agency and Investment Grade Corporate Securities: U.S. Government Agency securities are reported at fair value based on a multi-dimensional relational model and Option Adjusted Spread model. The model inputs include benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers, and other reference data including Trade Reporting and Compliance Engine (TRACE) reported trades. TRACE is a program developed by the National Association of Securities Dealers (NASD) which allows for the reporting of over-the counter transactions for eligible fixed-income securities.

Marketable Certificates of Deposit: The investments are reported at fair value based on multiple market and industry inputs. A model is utilized to intake all information and assign a fair value. The model inputs include benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers, and other reference data including TRACE reported trades.

The City, on behalf of the Authority, has no other investments meeting the fair value disclosure requirements of GASB Statement No. 72. As of December 31, 2021, the City held, on behalf of the Authority, the following investments and maturities:

Investment Type	Credit Risk Rating S&P/Moody's	Fair Value Measurement Level	Fair Value	Investment Maturities		
				Up to 120 days	121 days to 5 years	More than 5 years
<i>Investments measured by fair value levels</i>						
<i>Instrumentality</i>						
Federal Farm Credit Bank (FFCB)	AA+/AAA	2	\$ 4,736,028	\$ 158,079	\$ 4,577,949	\$ -
Federal Home Loan Bank (FHLB)	AA+/AAA	2	7,517,977	-	7,517,977	-
Federal Home Loan Mortgage Corporation (FHLMC)	AA+/AAA	2	907,063	-	907,063	-
Federal National Mortgage Association (FNMA)	AA+/AAA	2	2,175,169	-	2,175,169	-
Corporate bonds	AA+/AA1	2	-	-	-	-
Corporate bonds	AAA/AAA	2	1,146,249	262,522	883,727	-
Corporate bonds	AA+/AA3	2	142,870	-	142,870	-
Corporate bonds	AA-/AA3	2	260,546	-	260,546	-
Corporate bonds	AA+/AA2	2	256,054	-	256,054	-
Corporate bonds	AA+/AAA	2	2,496,580	-	2,496,580	-
Corporate bonds	AA/AA2	2	214,265	-	214,265	-
Marketable Certificates of Deposit			54,795	-	54,795	-
Total Investments Controlled by the City			\$ 19,907,596	\$ 420,601	\$ 19,486,995	\$ -
Percent of Total				8%	92%	

B. Capital Assets

A summary of changes in capital asset activity for the year ended December 31, 2021 follows:

	Beginning Balance	Additions	Transfers	Deletions	Ending Balance
Primary Government:					
Governmental activities					
Capital assets, not being depreciated:					
Land	\$ 1,593,426	\$ -	\$ -	\$ -	\$ 1,593,426
Construction in progress	23,387	1,171,661	(23,387)	-	1,171,661
Total capital assets, not being depreciated	1,616,813	1,171,661	(23,387)	-	2,765,087
Capital assets, being depreciated:					
Buildings and improvements	25,884,380	102,394	-	-	25,986,774
Improvements other than buildings	2,230,172	-	-	-	2,230,172
Machinery and equipment	23,129,199	1,662,165	23,387	(2,415,542)	22,399,210
Total capital assets being depreciated	51,243,751	1,764,559	23,387	(2,415,542)	50,616,156
Less accumulated depreciation for:					
Buildings and improvements	(10,192,467)	(529,862)	-	-	(10,722,328)
Improvements other than buildings	(1,031,071)	(111,895)	-	-	(1,142,966)
Machinery and equipment	(13,434,650)	(1,878,868)	-	2,174,924	(13,138,595)
Total accumulated depreciation	(24,658,188)	(2,520,624)	-	2,174,924	(25,003,889)
Total capital assets being depreciated, net	26,585,563	(756,065)	23,387	(240,618)	25,612,267
Governmental activities capital assets, net	\$ 28,202,376	\$ 415,596	\$ -	\$ (240,618)	\$ 28,377,354

Depreciation expense was charged to functions / programs of the primary government as follows:

	Governmental Activities
Operations	\$ 2,149,729
Administration	48,567
Support	322,329
	<u>\$ 2,520,624</u>

C. Fund Balances

The Authority's general fund has a restricted fund balance of \$147,719, of which \$136,419 is for Keep Fort Collins Great taxes received and not spent, with remaining \$11,300 associated with private donations for the Community Outreach and Risk Reduction Program. The general fund has \$1,278,696 reported as committed fund balance for revenue reserves that can only be accessed by the Authority's Board of Directors for extreme emergencies, revenue shortfalls, or uncontrollable cost increases. There is \$6,974,233 reported as assigned fund balance, which is comprised of \$374,558 for insurance liabilities, \$202,300 for encumbrances, with the remaining \$6,397,375 assigned for specific uses. The general fund's unassigned fund balance as of December 31, 2021 is \$10,136,120.

The Authority's capital projects fund reports \$10,325,542 of fund balance, all of which is assigned for capital projects.

NOTE IV. OTHER INFORMATION

A. Risk Management

Property, Liability, and Workers' Compensation

The Authority obtains coverage through Colorado Special Districts Property and Liability Pool for its comprehensive automobile liability, general liability, and public official liability exposures, as well as damage or destruction of property, equipment breakdown, and crime. The Authority maintains property coverage with a \$5,000 deductible for all perils except for wind/hail deductible of 2% per occurrence (subject to \$5,000 minimum and \$50,000 maximum) and inland marine coverage with a \$5,000 deductible. Coverage is all-risk, subject to exclusions. Earthquake and flood coverage are excluded. Crime coverage has a \$5,000 deductible. Equipment breakdown coverage has a \$1,000 deductible. Vehicle comprehensive and collision coverage has a \$5,000 deductible. Crime deductible is \$2,500.

The liability coverage through Colorado Special Districts Property and Liability Pool includes:

- Public Entity Liability coverage with a \$2 million per occurrence limit that includes general liability, employee benefits liability, public officials' liability, employment practices liability, and auto liability
 - a. General Liability, Employee Benefits Liability deductibles are \$10,000
 - b. Public Officials Liability, Cyber Liability, Fiduciary Liability deductibles are \$1,000
 - c. Employment Practices Liability deductible is \$50,000
 - d. Automobile Liability deductible is \$5,000
 - e. Hired Auto Physical Damage Comprehensive and Collision deductibles are \$500
- The deductible for all lines is \$10,000 with the exception of public officials which is \$1,000; employment practices which is \$50,000; and Auto which is \$5,000
- Excess Liability - \$8 million policy

Workers' compensation losses are insured through a standard workers' compensation policy with a \$5,000 deductible per claim.

There have been no significant claims exceeding insurance coverage limits during each of the past three years.

Employee Health and Illness

The employees of the Authority receive comprehensive major medical benefits under a Preferred Provider Options health plan offered by the City of Fort Collins. Any related actuarial claims for the health plans are retained by the City of Fort Collins. Stop-loss coverage of \$250,000 per occurrence is retained as excess risk coverage. During the past three years, there has been one claim incurred by the Authority which has exceeded the stop-loss limit.

B. Related Party Transactions

Due to the nature of the relationships, the Authority has related party transactions with the entities which created it. The following transactions occurred during 2021:

City of Fort Collins – As described in Note 1 (page 34), the City of Fort Collins provides funding for the Authority in the form of a Revenue Allocation Formula (RAF). The RAF details how property tax and sales tax from the City will be contributed to PFA. During 2021, such funding amounted to \$30,987,586. The City also provided, per the Agreement, finance-related and administrative services to the Authority at no charge.

Poudre Valley Fire Protection District – During 2021, the District contributed funds amounting to \$7,979,688.

C. Employee Retirement Systems and Pension Plans

Money Purchase Plans

The Authority offers its firefighters defined contribution money purchase plans created in accordance with Internal Revenue Code Section 401(a). In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Firefighters are eligible to participate from the date of employment. All eligible participants are required to participate in the plan as a condition of employment. There are four separate plans, two of which are administered by the Fire and Police Pension Association of Colorado (FPPA), with the other two plans administered by Nationwide (PFA changed providers in 2020 from ICMA-RC to Nationwide).

- FPPA Statewide Hybrid Plan is a cost-sharing multiple-employer defined benefit pension plan. This plan contains a defined benefit component and a money purchase component. State statute assigns authority to establish and amend benefit provision to the FPPA. This plan is included in the FPPA's annual separately issued audited financial statements. This report is available online at www.fppaco.org, by contacting the Fire and Police Pension Association, 5290 DTC Parkway, Suite 100, Greenwood Village, Colorado 80111-2721, or telephone (303) 770-3772. The money purchase component of the Plan is an individual, self-directed retirement account that is available to a member at retirement until it is depleted. Normal retirement age is 25 years of service and age 55. All members are fully vested after five years of service. Currently, 24 firefighters are members of this plan, one participating in the Defined Benefit component and 23 participating in the Money Purchase only component, with the Authority and members required to contribute 11% and 10%, respectively. The Authority and member contributions were \$253,652 and \$230,593, respectively in 2021.

- The New Hire & Old Hire Money Purchase Pension Plan administered through Nationwide provides that the Authority is required to contribute 11%, with participants required to contribute 10% of base pay each pay period. Contributions by the Authority are not taxable to the employee until withdrawn. Participant contributions are made with pre-tax dollars, with earnings on the Authority and participant contributions not taxed until withdrawn. Participants are fully vested upon initial participation into the Plan. The Authority has the option to amend the terms of the Plans, with approval of at least sixty-five percent of the total votes cast by actively employed eligible firefighters and all former employees who are entitled to a benefit from the plans. The Authority and participant contributions to the plans were \$856,666 and \$778,787, respectively during 2021.

Based on the Authority having little administrative involvement in the above noted Money Purchase Pension Plan and performing no investing function, the assets are not included as part of the financial statements of the Authority.

Civilian employees are offered a separate defined contribution money purchase plan, which is incorporated with the defined contribution money purchase plan established by the City. The plan requires the Authority and participants to contribute 7.5% and 3%, respectively, of base salary each pay period. Contributions made by the Authority are not taxable to the participant until they are withdrawn. Participant contributions are made with pre-tax dollars, and the earnings on the Authority and employee contributions are not taxed until withdrawn. Employees are eligible to participate six months from the date of employment. Employees are fully vested upon initial participation in the plan. Contribution requirements are established and may be amended by the Authority. Plan provisions are established and may be amended by Council for City of Fort Collins. Neither the Authority nor the City of Fort Collins have administrative involvement in the plan. Therefore, the assets are not included as part of the financial statements of the Authority.

Statewide Death and Disability Plan

Plan Description

The Authority contributes to the FPPA Statewide Death and Disability Plan (the Plan), a multi-employer cost sharing defined benefit plan covering full-time employees of substantially all fire and police departments in Colorado. This plan is not considered an OPEB because all contributions are from employees. Separately issued financial statements and the related actuarial valuation may be obtained from the Fire and Police Pension Association, 5290 DTC Parkway, Suite 100, Greenwood Village, CO 80111.

Contributions to the Plan are used solely for the payment of death and disability benefits. The Plan was established in 1980 pursuant to Colorado Revised Statutes. All sworn employees are

eligible to be members of the Fire & Police Pension Association.

Funding Policy and Authority Contributions

Prior to 1997, the State of Colorado, whose contributions were established by Colorado statute, primarily funded the Plan. The State made a one-time contribution in 1997 of \$39,000,000 to fund the past and future service costs for all firefighters and police officers hired prior to January 1, 1997. No further State contributions are anticipated.

The annual contribution rate for members hired on or after January 1, 1997 and for members covered by Social Security is 2.6% as of January 1, 2011. The FPPA Board of Directors increased the contribution rate to 3.0%, effective January 1, 2021 through December 31, 2021.

Contributions made by the Authority for fiscal year 2021 were \$483,624. There is no pension liability recognized because the Authority has no control of the assets as defined by GASB Statements No. 84 *Fiduciary Activities*.

Benefits

Benefits are established by Colorado statute.

If a member dies prior to retirement, the surviving spouse is entitled to a benefit equal to 40% of the member's monthly base salary with an additional 10% of base salary if a surviving spouse has two or more dependent children, or if there are three or more dependent children without a surviving spouse. Benefit entitlement continues until death of the spouse and death, marriage, or other termination of dependency of children.

A member who becomes disabled prior to retirement shall be eligible for disability benefits. Effective October 1, 2002, the benefit is 70% of base salary for total disability, 50% of base salary for a permanent occupational disability and 40% of base pay for a temporary occupational disability.

Benefits paid to members are evaluated and may be re-determined on October 1 of each year. Any increase in the level of benefits cannot increase by more than 3% for any one year. Totally disabled members and their beneficiaries receive an automatic cost of living adjustment each year of 3%.

Fire & Police Pension Association (FPPA) Pension Plans

The Authority participates in two FPPA cost-sharing multiple-employer pension plans. These are the Statewide Hybrid Pension plan and the Statewide Defined Benefit Pension plan, which are detailed further below. The Authority had previously participated in the FPPA pension plan but left the plan in 1988. The Authority then re-entered this plan as of 2019, with the first available measurement date for these plans being December 31, 2019. The measurement date of the net pension asset is December 31, 2020, with an actuarial valuation date of January 1, 2021, for the current year ended December 31, 2021.

As of December 31, 2021, the net pension assets, pension expense and reported total deferred outflows of resources and deferred inflows of resources related to pensions for the two FPPA Statewide plans is as follows:

	Net Pension Asset	Deferred Outflows of Resources	Deferred Inflows of Resources	Pension Expense/(Income)
Statewide Hybrid	\$146,670	\$70,800	\$142,704	(\$40,020)
Statewide Defined Benefit	2,826,950	4,460,505	5,830,923	395,837
Total	<u>\$2,973,620</u>	<u>\$4,531,305</u>	<u>\$5,973,627</u>	<u>\$355,817</u>

Statewide Hybrid Plan

Plan Description

The Statewide Hybrid Pension Plan (SWH) is a cost-sharing multiple-employer defined benefit pension plan administered by FPPA. This plan contains a defined benefit component and a money purchase component, which is discussed under “Money Purchase Plans” in this report. The Authority entered into this plan in 2019. State statute assigns authority to establish and amend benefit provision to the FPPA. This plan is included in the FPPA’s annual separately issued audited financial statements. This report is available online at www.fppaco.org, by contacting the Fire and Police Pension Association, 5290 DTC Parkway, Suite 100, Greenwood Village, Colorado 80111-2721, or telephone (303) 770-3772.

Benefits Provided

A member is eligible for a normal retirement pension at any time after completing twenty-five years of credited service and attaining the age of 55. The annual normal pension of the defined benefit component is one and a half percent of the average of the member’s highest three years’ base salary for each year of credited service. Benefits paid to retired members of the defined benefit component are evaluated and may be re-determined annually on October 1st. The amount of any increase is based on the FPPA Board’s discretion and can range from zero to three percent.

A member is eligible for an early retirement at age 50 or after 30 years of service. The early retirement benefit equals the normal retirement benefit reduced on an actuarially equivalent basis. Upon termination, an employee may elect to have member contributions, along with five percent as interest, returned as a lump sum distribution from the defined benefit component. Alternatively, a member with at least five years of accredited service may leave contributions with the defined benefit component of the plan and remain eligible for a retirement pension at age 55 equal to one and a half percent of the average of the member’s highest three years’ base salary for each year of credited service.

Contributions

The Authority is required to contribute at a statutorily determined rate. The FPPA Board sets contribution rates at a level that enables all benefits to be fully funded at the retirement date of all members. Contribution rates for the SWH plan are set by each individual employer; however, the rate for both employer and members must be at least eight percent (8%) of the member's base salary. Currently, one Authority firefighter is a member of this plan. Participants are fully vested upon initial participation into the plan. The Authority and members are both required to contribute 11% and 10%, respectively. The Authority and members contributed \$9,263 and \$8,421, respectively during 2021.

Net Pension Liability/Asset, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions:

As of December 31, 2021, the Authority reported \$146,670 as its proportionate share of the SWH plan net pension asset. The net pension asset was measured as of December 31, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2021. The Authority's proportion of the net pension asset was based on the Authority's contributions in relation to all participating employers in the SWH plan.

At December 31, 2020, the Authority's proportion of the SWH plan was 0.53324777%.

For the year ended December 31, 2021, the Authority's pension expense/(income) related to the SWH plan was (\$40,020).

At December 31, 2021, the Authority reported total deferred outflows of resources and deferred inflows of resources related to pensions for the SWH plan from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 54,446	\$ -
Changes in assumptions	6,888	-
Net difference between projected and actual earnings on investments	-	33,964
Changes in proportionate share	-	106,238
Differences between employer contributions and employer's proportionate share of system contributions	183	2,502
Contributions subsequent to measurement date	9,263	
Change in Total Pension Liability	\$ 70,800	\$ 142,704

The \$9,263 reported as deferred outflows of resources related to pensions, resulting from contributions made subsequent to the measurement date, will be recognized as a reduction in net pension liability in the year ended December 31, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended December 31,	Net Deferred Outflows/(Inflows) of Resources (prior to post-measurement date contributions)
2021	(17,250)
2022	(13,179)
2023	(20,611)
2024	(22,218)
2025	(8,399)
Thereafter	490
Total	<u>(81,167)</u>

The differences between expected and actual experience, changes of assumptions as well as the Authority's change in their proportion are amortized over a closed period equal to the average expected remaining service lives of active and inactive members in the plan. FPPA determined the average expected remaining service lives for active and inactive members at the beginning of the 2020 measurement period to be 6.2780 years. The difference between projected and actual investment experience is amortized over a closed five-year period.

Actuarial Assumptions

The total pension liability in the January 1, 2021 actuarial valuation was determined using the following actuarial assumptions and other inputs:

	Rate (%)
Wage Inflation	2.50
Salary increase, including wage inflation	4.25% - 11.25%
Cost of living	0.00
Long-term investments rate of return, net position plan investment expenses, including price inflation	7.00

The actuarial method used is the entry age normal method. For determining the total pension liability, the post-retirement mortality tables for non-disabled retirees uses the 2006 central rates from the RP-2014 Employee Mortality Tables for males and females projected to 2018 using the MP-2017 projections scales, and then projected prospectively using the ultimate rates of the

scale for all years. The pre-retirement off-duty mortality tables are adjusted to the 50% of the RP-2014 mortality tables for active employees. The on-duty mortality rate is 0.00015.

The assumptions that are based upon the actuary’s recommendations are internally consistent and reasonably based on the actual past experience of the plan.

The following presents the Authority’s proportionate share net pension liability (asset) calculated using the discount rate of 7.00%, as well as what the Authority’s proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one percent lower (6.00%) or one percent higher (8.00%) than the current rate:

Sensitivity of the NPL:

	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
Authority's proportionate share of net pension liability (asset)	(101,084)	(146,670)	(184,483)

Statewide Defined Benefit Plan

The Statewide Defined Benefit Plan (SWDB) is a cost-sharing multiple-employer defined benefit pension plan administered by FPPA. The plan provides retirement and death benefits to firefighters hired on or after April 8, 1978. In addition to the initial transfer plan implemented at that time, an updated plan was instituted in 2011 for firefighters hired on or after October 1, 2011. The Authority entered this plan in 2019. State statute assigns authority to establish and amend benefit provisions to the FPPA. This plan is included in the FPPA’s annual separately issued audited financial statements. This report is available online at www.fppaco.org, by contacting the Fire and Police Pension Association, 5290 DTC Parkway, Suite 100, Greenwood Village, Colorado 80111-2721, or telephone (303) 770-3772.

Benefits Provided

A member is eligible for a normal retirement pension once the member has completed twenty-five years of credited service and has attained the age of 55. The annual normal retirement benefit is two percent of the average of the member’s highest three years’ base salary for each year of credited service up to ten years, plus two and a half percent for each year of service thereafter. Benefits paid to retired members are evaluated and may be re-determined every October 1st. The amount of any increase is based on the FPPA Board’s discretion and can range from zero to the higher of three percent, or the Consumer Price Index.

A member is eligible for an early retirement at age 50 or after 30 years of service. The early retirement benefit equals the normal retirement benefit reduced on an actuarially equivalent

basis. Upon termination, an employee may elect to have member contributions, along with five percent as interest, returned as a lump sum distribution. Alternatively, a member with at least five years of accredited service may leave contributions with the plan and remain eligible for a retirement pension at age 55 equal to two percent of the member's average highest three years' base salary for each year of credited service up to ten years, plus two and a half percent for each year of service thereafter.

Contributions

The Authority is required to contribute at a statutorily determined rate. The FPPA Board sets contribution rates at a level that enables all benefits to be fully funded at the retirement date of all members. Contribution rates for the SWDB plan are set by state statute. Employer contribution rates can only be amended by state statute while member contribution rates can be amended by state statute or election of the membership and Authority's Board. Currently, 103 Authority firefighters are active members of the plan. In 2021, the Authority and members contributed \$859,642 and \$842,211, respectively. In 2021, the Authority and members of the plan hired after 6/2/2019 contributed 8.5% and 11.5%, respectively. In 2021, the Authority and members hired prior to 6/2/2019 contributed 11% and 10%, respectively.

Net Pension Liability/Asset, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions:

As of December 31, 2021, the Authority reported \$2,826,950 as its proportionate share of the SWDB plan net pension asset. The net pension asset was measured as of December 31, 2020, and the total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of January 1, 2021. The Authority's proportion of the net pension asset was based on the Authority's contributions in relation to all participating employers in the SWDB plan.

At December 31, 2020, the Authority's proportion of the SWDB plan was 1.30213960%.

For the year ended December 31, 2021, the Authority's pension expense related to the SWDB plan was \$395,837.

At December 31, 2021, the Authority reported total deferred outflows of resources and deferred inflows of resources related to pensions for the SWDB plan from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 2,397,532	\$ 11,244
Changes in assumptions	1,202,344	-
Net difference between projected and actual earnings on investments	-	2,903,684
Changes in proportionate share	987	2,644,821
Differences between employer contributions and employer's proportionate share of system contributions	-	271,174
Contributions subsequent to measurement date	859,642	
Change in Total Pension Liability	\$ 4,460,505	\$ 5,830,923

The \$859,642 reported as deferred outflows of resources related to pensions, resulting from contributions made subsequent to the measurement date, will be recognized as a reduction in net pension liability in the year ended December 31, 2022. Other amounts reported as deferred outflows of resources and deferred (inflows) of resources related to pensions will be recognized in pension expense as follows:

Year Ended December 31,	Net Deferred Outflows/(Inflows) of Resources (prior to post-measurement date contributions)
2021	(701,789)
2022	(325,163)
2023	(813,675)
2024	(319,671)
2025	134,565
Thereafter	(204,327)
Total	(2,230,060)

The differences between expected and actual experience, changes of assumptions as well as the Authority's change in their proportion are amortized over a closed period equal to the average expected remaining service lives of active and inactive members in the plan. FPPA determined the average expected remaining service lives for active and inactive members at the beginning of the December 31, 2020 measurement period to be 9.1879 years. The difference between projected and actual investment experience is amortized over a closed five-year period.

Actuarial Assumptions

The January 1, 2021 actuarial valuation determined the total pension liability using the following actuarial assumptions and other inputs:

	Rate (%)
Wage Inflation	2.50
Salary increase, including wage inflation	4.25% - 11.25%
Cost of living	0.00
Long-term investments rate of return, net position plan investment expenses, including price inflation	7.00

The actuarial method used is the entry age normal method. For determining the total pension liability, the post-retirement mortality tables for non-disabled retirees uses the 2006 central rates from the RP-2014 Employee Mortality Tables for males and females projected to 2018 using the MP-2017 projections scales, and then projected prospectively using the ultimate rates of the scale for all years. The pre-retirement off-duty mortality tables are adjusted to the 50% of the RP-2014 mortality tables for active employees. The on-duty mortality rate is 0.00015.

The assumptions that are based upon the actuary's recommendations are internally consistent and reasonably based on the actual past experience of the plan.

The following presents the Authority's proportionate share net pension liability (asset) calculated using the discount rate of 7.00%, as well as what the Authority's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one percent lower (6.00%) or one percent higher (8.00%) than the current rate:

Sensitivity of the NPL:

	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
Authority's proportionate share of net pension liability (asset)	2,844,882	(2,826,950)	(7,523,936)

D. Employee Benefit Trusts Other Than Pensions

Post Employment Health Plan (PEHP)

In 2006 and 2007, the Authority offered to classified and unclassified management employees the employer-sponsored defined contribution health benefits saving vehicle which allowed

the employees to accumulate assets to pay for medical expenses in retirement on a tax-free basis. As of December 31, 2007, the plan was frozen. There can no longer be any money withheld for this plan. The frozen Authority plan is administered by Nationwide.

In the 2018 Collective Bargaining Agreement, the Authority agreed to provide a Retirement Health Savings (RHS) plan (changed to PEHP in 2020 when the plan moved to Nationwide) to members of the bargaining unit, Battalion Chiefs, and Division Chiefs. The Authority makes mandatory contributions to the plan on behalf of the employees based on years of service to the Authority. Following is the schedule of contributions for the year 2021.

Years of Service	Employer Contribution (Percentage of bi-weekly base salary)
0 – 9.99 years	1.5% of base salary
10-19.99 years	1.75% of base salary
20 or more years	2% of base salary
For Employees hired before April 1, 1986	3.40% of base salary

Employees may invest the contributions within the plan in accordance with plan guidelines and the plan’s available investment options. The contributions are placed directly into the Employee’s PEHP plan on behalf of the Employee in accordance with the applicable plan guidelines.

The PEHP plan offers triple tax advantage to employees. Employee contributions are made through pre-tax payroll deductions, are invested in Nationwide funds and grow tax-free, with monies being withdrawn tax-free for qualifying expenses. No federal, state, or FICA tax is withheld. Employees cannot change their elections after their initial enrollment. Once participants become eligible to get reimbursed from their own PEHP account, they can turn in receipts to a third-party administrator and be reimbursed with tax-free monies. If the employee passes away, the employee’s spouse and dependents are automatically eligible to use the account and are reimbursed on a tax-free basis.

E. Legal Matters

Pending Litigation and Grants

Under the terms of federal and state grants, periodic audits are required, and certain costs may be questioned as not being appropriate expenditures under the terms of the grants. Such audits could lead to reimbursement to the grantor agencies. Authority management believe disallowances, if any, resulting from any such audits would be immaterial. There currently are no disallowed or questioned costs.

Tax, Spending and Debt Limitations

Article X, Section 20, of the State Constitution, has several limitations, including those for revenue, expenditures, property tax, and issuance of debt. The Amendment is complex and subject to judicial interpretation. In the opinion of management, the Authority is not subject to the provisions of the Amendment since it does not have the power to levy taxes or issue debt and is thus not a “District” as defined in the Amendment.

REQUIRED SUPPLEMENTARY INFORMATION

I. Schedule of the Authority's Proportionate Share of the Net Pension Liability (Asset)

Fire & Police Pension Association Statewide Hybrid Pension Plan

	<u>2019</u>	<u>2020</u>
Proportionate share of total pension liability	\$ 324,028	\$ 386,083
Fiduciary net position as a percentage of pension liability (asset)	130.06%	137.99%
Covered Payroll	\$ 39,070	\$ 82,782
Net pension liability (asset) as a percentage of covered payroll	-249.31%	-177.18%
Proportion of net pension liability (asset)	0.50017922%	0.53324777%

Fire & Police Pension Association Statewide Defined Benefit Plan

	<u>2019</u>	<u>2020</u>
Proportionate share of total pension liability	\$ 38,026,585	\$ 42,065,434
Proportionate share of fiduciary net position	38,763,264	44,892,384
Proportionate share of net pension liability (asset)	<u>\$ (736,679)</u>	<u>\$ (2,826,950)</u>
Fiduciary net position as a percentage of pension liability (asset)	101.94%	106.72%
Covered Payroll	\$ 3,889,895	\$ 7,915,997
Net pension liability (asset) as a percentage of covered payroll	-18.94%	-35.71%
Proportion of net pension liability (asset)	1.30255743%	1.30213960%

* Due to the re-entrance into the FPPA plans information determined under the provisions of GASB 68 is not available for years prior to 2019. Additional years will be added until 10 years of historical data are presented. Information presented in this schedule has been determined as of the measurement date in accordance with GASB Statement No. 68.

II. Schedule of the Authority's Contributions

Fire & Police Pension Association Statewide Hybrid Pension Plan

	Statutorily Determined Contribution	Actual Contribution	Contribution Deficiency (Excess)	Covered Payroll	Actual Contributions as a % of Covered Payroll
2019	\$ 7,982	\$ 4,625	\$ 3,357	\$ 39,070	11.84%
2020	9,057	9,106	(49)	82,782	11.00%
2021	**	9,263		84,209	11.00%

Fire & Police Pension Association Statewide Defined Benefit Pension

	Statutorily Determined Contribution	Actual Contribution	Contribution Deficiency (Excess)	Covered Payroll	Actual Contributions as a % of Covered Payroll
2019	\$ 768,022	\$ 449,906	\$ 318,116	\$ 3,889,865	11.57%
2020	836,712	834,154	2,558	7,915,997	10.54%
2021	**	859,642		8,178,244	10.51%

*Due to the re-entrance into the FPPA plans information determined under the provisions of GASB 68 is not available for years prior to 2019. Additional years will be added until 10 years of historical data are presented. Information presented in this schedule has been determined as of the measurement date in accordance with GASB Statement No. 68.

** Statutorily Determined Contribution for 2021 will be provided in FPPA's GASB 68 Schedule of Employer Contributions and Schedule of Collective Pension Amounts for Measurement Period Ending December 31, 2021 and Employer Reporting Period Ending December 31, 2022.

SUPPLEMENTARY INFORMATION



The Authority hosted and led a two-day Big Rig Course on November 22 & 23, 2021. Firefighters and other first responders from around the State learned how to work a big rig incident.

CAPITAL PROJECTS FUND
INDIVIDUAL FUND BUDGET SCHEDULE

Capital Projects Fund - - to account for financial resources to be used for the acquisition or construction of major capital facilities. Revenues and other financing sources are primarily derived from contributions from the City and the District or transfers from the General fund.

POUDRE FIRE AUTHORITY CAPITAL PROJECTS FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
ACTUAL AND BUDGET (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED DECEMBER 31, 2021

	<u>Actual</u>	<u>Prior Years Actual</u>	<u>Cumulative Actual</u>	<u>Cumulative Budget</u>	<u>Variance</u>
REVENUES					
Intergovernmental	\$ 2,152,554	\$ 42,567,392	\$ 44,719,946	\$ 45,990,988	\$ (1,271,042)
Earnings on investments	(18,083)	3,069,924	3,051,841	1,807,945	1,243,896
Miscellaneous revenue	-	-	4,194,175	2,568,659	1,625,516
Total Revenues	<u>2,134,471</u>	<u>45,637,316</u>	<u>51,965,962</u>	<u>50,367,592</u>	<u>1,598,370</u>
EXPENDITURES					
Apparatus equipment replacement	1,384,910	16,553,889.26	17,938,799	21,021,197.79	3,082,399
Station Shop 6	743,088	327,848	1,070,936	3,654,640.00	2,583,704
Station 7	15,295	3,000	18,295	4,545,301.00	4,527,006
Hazmat	27,779	-	27,779	27,779	-
Training Facility	-	-	-	(11,323)	(11,323)
Station 10	-	-	-	(37,986)	(37,986)
Station 3	-	-	-	(382,892)	(382,892)
Station 9	-	603,717	603,717	616,244	12,527
Station 12	-	1,857,870	1,857,870	1,921,105	63,235
Station 14	-	2,673,785	2,673,785	2,673,733	(52)
Station 5 Remodel & South Truc	-	1,415,066	1,415,066	1,500,277	85,211
Future Facilities	-	5,378,617	5,378,617	5,553,011	174,394
Burn Building	-	1,163,076	1,163,076	1,158,950	(4,126)
Station 4	-	4,729,398	4,729,398	4,998,529	269,131
Station 15	-	62,965	62,965	129,487	66,522
Training Multi-Purpose Bldg	-	6,097	6,097	68,866	62,769
Headquarters Building	-	2,260,885	2,260,885	2,334,744	73,859
Station 8	-	5,097,442	5,097,442	5,723,795	626,353
Facilities Maintenance	-	1,302,909	1,302,909	1,622,215	319,306
Station 4 L/P Payment	-	1,890,982	1,890,982	1,894,395	3,413
Station 1 Remodel	-	1,670,997	1,670,997	1,657,117	(13,880)
SCBA Replacement	-	1,660,665	1,660,665	2,248,290	587,625
Console Replacement	-	168,684	168,684	366,424	197,740
Computer/Tech Replacement	-	461,476	461,476	1,143,317	681,841
Radio Replacement	-	1,086,638	1,086,638	1,448,213	361,575
Hose Replacement	-	95,782	95,782	113,127	17,345
Thermal Imager Replacement	-	98,345	98,345	170,060	71,715
Staff Vehicle Replacement	-	481,019	481,019	568,885	87,866
Training Center Improvement	-	274,271	274,271	259,486	(14,785)
Mobile Data Terminals	-	99,625	99,625	120,471	20,846
RMS Replacement	-	403,388	403,388	932,342	528,954
EMS Equipment Replacement	-	-	-	20,000	20,000
Rescue Tools Replacement	-	4,260	4,260	12,400	8,140
	<u>2,171,072</u>	<u>51,832,694</u>	<u>54,003,766</u>	<u>68,072,200</u>	<u>14,068,433</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(36,601)</u>	<u>(6,195,378)</u>	<u>(2,037,804)</u>	<u>(17,704,608)</u>	<u>15,666,803</u>
OTHER FINANCING SOURCES (USES)					
Proceeds from sale of capital assets	-	3,310,317	3,310,317	3,190,144	120,173
Transfers In:					
Transfers from PFA Operating Fund	663,135	14,371,443	15,034,578	12,868,553	2,166,025
Transfers Out:					
Transfers to PFA Operating Fund	-	(6,481,808)	(6,481,808)	(5,519,262)	(962,546)
Total Other Financing Sources (Uses)	<u>663,135</u>	<u>11,199,952</u>	<u>11,863,087</u>	<u>10,539,435</u>	<u>1,323,652</u>
Net Change in Fund Balances	<u>\$ 626,534</u>	<u>\$ 5,004,574</u>	<u>\$ 9,825,283</u>	<u>\$ (7,165,173)</u>	<u>\$ 16,990,455</u>
Fund Balances--January 1	<u>\$ 9,699,008</u>				
Fund Balances--December 31	<u>\$ 10,325,542</u>				

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Statistical Section (unaudited)

This section of the Poudre Fire Authority Annual Comprehensive Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Authority's overall financial health.

Financial Trends – These schedules contain trend information to help the reader understand how the Authority’s financial performance and well-being have changed over time.

- Net Position by Component..... 66
- Changes in Net Position 67
- Fund Balances, Governmental Funds 68
- Changes in Fund Balances..... 69

Revenue Capacity – This schedule contains information to help the reader assess the Authority’s most significant local revenue source – Intergovernmental Revenue.

- Revenues by Source, Governmental Funds 70

Debt Capacity – This schedule presents information to help the reader assess the affordability of the Authority’s current levels of outstanding debt and its ability to issue additional debt in the future.

- Ratio of Outstanding Debt by Type..... 71

Demographic and Economic Information – These schedules offer demographics and economic indicators to help the reader understand the environment within which the Authority’s financial activities take place.

- Demographic and Economic Statistics 72
- Principal Employers – City of Fort Collins 73
- Full-time Equivalent Authority Employees by Function/Program 74

Operating Information – These schedules contain service and infrastructure data to help the reader understand how the information in the Authority financial report relates to the services the Authority provides and the activities it performs.

- Operating Indicators by Function/Program 75
- Capital Asset Statistics by Function/Program 76

Net Position by Component *(in thousands)*
 Last Ten Fiscal Years
(accrual basis of accounting)

Exhibit A

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental activities										
Net investment in capital assets	\$ 20,892	\$ 19,664	\$ 19,397	\$ 19,809	\$ 27,351	\$30,403	\$30,263	\$ 29,703	\$ 28,202	\$ 28,377
Restricted	292	394	628	757	1,210	706	396	542	154	148
Unrestricted	7,751	9,101	10,425	12,178	10,410	12,126	16,082	19,855	24,521	28,390
Total governmental activities net position	\$ 28,935	\$ 29,159	\$ 30,450	\$ 32,744	\$ 38,971	\$ 43,235	\$ 46,741	\$ 50,100	\$ 52,877	\$ 56,915

Changes in Net Position (in thousands)
 Last Ten Fiscal Years
 (accrual basis of accounting)

Exhibit B

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Expenses										
Governmental activities										
Administration	\$ 2,456	\$ 2,639	\$ 2,358	\$ 2,572	\$ 2,444	\$ 3,620	\$ 3,225	\$ 2,311	\$ 3,095	\$ 4,250
Operations	21,293	21,921	22,022	22,760	21,609	22,444	23,317	24,258	25,835	24,843
Support	-	-	-	-	2,393	2,487	4,608	6,080	7,100	5,997
Fire Prevention & Community Risk Reduction	1,166	1,715	1,814	1,990	2,353	4,672	2,964	2,698	2,369	2,571
Total governmental activities expenses	24,915	26,275	26,194	27,322	28,799	33,223	34,114	35,347	38,399	37,661
Program Revenues										
Governmental activities										
Charges for services	1,062	1,197	1,665	1,667	1,844	1,632	1,793	1,299	2,822	1,376
Operating grants & contributions	23,590	24,202	23,930	27,705	31,376	30,225	31,581	33,025	35,195	37,654
Capital grants and contributions	535	897	1,447	-	1,626	5,117	3,484	3,372	2,301	2,153
Total governmental activities program revenues	25,187	26,296	27,042	29,373	34,846	36,974	36,858	37,696	40,318	41,182
Net (expenses) revenue	272	21	848	2,050	6,046	3,751	2,744	2,349	1,918	3,521
Governmental activities	272	21	848	2,050	6,046	3,751	2,744	2,349	1,918	3,521
General revenues										
Investment earnings	113	13	151	153	64	170	284	628	408	(131)
Sale of equipment	-	-	-	-	37	-	13	4	-	24
Miscellaneous revenue	139	189	292	92	79	344	465	377	452	624
Transfers, net	-	-	-	-	-	-	-	-	-	-
Total governmental activities	252	202	443	245	180	514	762	1,009	860	517
Change in net position										
Total governmental activities	\$ 524	\$ 223	\$ 1,291	\$ 2,295	\$ 6,226	\$ 4,265	\$ 3,506	\$ 3,358	\$ 2,778	\$ 4,038

Fund Balances, Governmental Funds (in thousands)

Exhibit C

Last Ten Fiscal Years

(modified accrual basis of accounting)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Fund										
Nonspendable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345	\$ -	\$ -	\$ -
Restricted	292	394	627	757	1,210	705	396	542	154	148
Committed	-	-	-	-	936	971	1,027	1,132	1,141	1,279
Assigned	1,643	1,236	1,271	1,468	87	356	251	5,572	6,123	6,974
Unassigned	2,099	3,054	4,150	4,568	5,439	6,187	7,637	9,452	8,464	10,136
Total General Fund	\$ 4,034	\$ 4,684	\$ 6,048	\$ 6,793	\$ 7,672	\$ 8,219	\$ 9,656	\$ 16,698	\$ 15,882	\$ 18,537
All Other Governmental Funds										
Assigned	5,649	6,389	6,654	7,811	5,440	6,168	8,437	4,869	9,699	10,326
Total Other Governmental Funds	\$ 5,649	\$ 6,389	\$ 6,654	\$ 7,811	\$ 5,440	\$ 6,168	\$ 8,437	\$ 4,869	\$ 9,699	\$ 10,326

Changes in Fund Balances, Governmental Funds (in thousands)
 Last Ten Fiscal Years
 (modified accrual basis of accounting)

Exhibit D

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Revenues										
Intergovernmental	\$ 23,856	\$ 24,938	\$ 25,377	\$ 27,476	\$ 32,839	\$ 35,113	\$ 34,916	\$ 36,537	\$ 38,837	\$ 39,199
Fees and charges for services	1,083	1,197	1,491	1,667	1,726	1,549	1,620	741	1,208	1,796
Earnings on investments	113	13	151	153	64	170	284	628	408	(131)
Licenses and permits	248	161	174	229	162	213	237	249	174	175
Miscellaneous revenue	133	124	292	92	198	428	550	554	551	635
Total Revenues	25,433	26,433	27,485	29,617	34,989	37,473	37,607	38,710	41,178	41,675
Expenditures										
Operations	19,913	20,110	20,548	21,355	18,816	20,535	21,548	22,286	23,968	23,362
Administration	2,143	2,346	1,984	2,132	2,109	3,083	2,628	2,235	2,696	4,209
Support	-	-	-	-	4,027	4,606	4,938	5,721	5,916	5,591
Fire Prevention & Community Risk Re	1,151	1,714	1,803	1,931	2,241	2,509	2,960	2,694	2,345	2,577
Grant projects	46	218	118	156	220	158	122	1	2	-
Capital outlay	1,571	489	1,180	1,906	8,871	3,184	1,718	2,302	2,237	2,678
Debt Services:										
Principal retirement	123	128	134	139	145	2,041	-	-	-	-
Interest	111	106	101	95	89	84	-	-	-	-
Total expenditures	25,058	25,111	25,868	27,714	36,518	36,199	33,915	35,239	37,164	38,418
Excess (deficiency) of revenues over (under) expenditures	375	1,322	1,617	1,903	(1,529)	1,275	3,692	3,471	4,014	3,257
Other financing sources (uses)										
Proceeds from sale of capital assets	7	65	14	-	37	-	13	4	-	24
Transfers in	870	-	-	1,227	1,227	582	870	5,675	3,684	663
Transfers out	(870)	-	-	(1,227)	(1,227)	(582)	(870)	(5,675)	(3,684)	(663)
Total other financing sources (uses)	7	65	14	-	37	-	13	4	-	24
Net change in fund balances	\$ 382	\$ 1,387	\$ 1,631	\$ 1,903	\$ (1,492)	\$ 1,275	\$ 3,705	\$ 3,475	\$ 4,014	\$ 3,281
Debt services as a percentage of noncapital expenditures	0.98%	0.94%	0.94%	0.89%	0.85%	5.87%	0.00%	0.00%	0.00%	0.00%

Revenues by Source, Governmental Funds (in thousands)
 Last Ten Fiscal Years
 (modified accrual basis of accounting)

Exhibit E

Fiscal Year	City of Fort Collins	PVFPD	Dept of Homeland Security FEMA	USDA - CO State Forest Service	State of Colorado Dept of Public Safety	NCRCN Radio Maintenance	Grants	City FC - Capital Expansion Fee - Station 4 Lease/Purchase	Total Intergovernmental Revenues
2012	19,101	4,335	29	-	-	124	32	234	23,856
2013	19,885	4,335	14	-	-	134	336	234	24,938
2014	20,574	4,404	15	-	-	149	1	234	25,377
2015	22,090	4,922	14	-	-	149	67	234	27,476
2016	23,882	8,438	14	-	-	229	42	234	32,839
2017	29,062	5,730	15	-	-	233	73	234	35,347
2018	27,940	6,686	15	-	-	6	269	-	34,916
2019	29,824	6,806	-	-	-	-	-	-	36,630
2020	30,895	7,942	-	-	-	-	-	-	38,837
2021	30,988	7,980	115	117	596	-	-	-	39,796

Note: Poudre Fire Authority, a consolidated fire department composed of the City of Fort Collins and the Poudre Valley Fire Protection District (the District), receives the majority of its revenue from these two sources. In 2021 the City of Fort Collins contributed 77.9% of PFA intergovernmental revenue from its property tax and sales and use tax revenue and KFCG sales tax initiative. The District contributed 20.1% of PFA intergovernmental revenue from its property tax and specific ownership tax (2016 included District capital contribution and Timnath TIF funds for Station 8 staffing and construction). The Poudre Fire Authority does not have legal status to issue bonds.

Ratio of Outstanding Debt by Type

Exhibit F

Last Ten Fiscal Years

in thousands

Fiscal Year	Capital Leases	Personal Income	Percentage of Personal Income	Per Capita (\$)
2012	2,589	12,826,581	0.0202%	0.014
2013	2,461	13,545,018	0.0182%	0.013
2014	2,327	14,126,667	0.0165%	0.012
2015	2,188	15,116,879	0.0145%	0.011
2016	2,043	16,019,414	0.0128%	0.010
2017	-	N/A	N/A	-
2018	-	N/A	N/A	-
2019	-	N/A	N/A	-
2020	-	N/A	N/A	-
2021	-	N/A	N/A	-

Notes:

- Personal Income provided by the Bureau of Economic Analysis.

- In 2007 the Authority procured a lease purchase under the debt authority of the Poudre Valley Fire Protection District (the District) to build a replacement fire station, with repayment from the City of Fort Collins' Capital Expansion fee for Fire. For accounting purposes, the lease was reported as a capital lease. The lease purchase was paid in full as of December 31, 2017, saving \$450,000 in future interest payments.

- The Authority is an independent government entity formed by the City of Fort Collins and the District, and by itself does not have legal status to issue bonds. The Authority does not have a debt limit; it can incur debts, liabilities, or obligations, provided that no debt, liability, or obligation shall constitute a debt, liability, or obligation of either the City or the District. Aside from the lease purchase mentioned above, the Authority's policy has been to replace or acquire equipment, apparatus or real property on a cash basis.

Demographic and Economic Statistics
Last Ten Fiscal Years

Exhibit G

Year	Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Unemployment Rate	Denver-Aurora-Lakewood CPI-U	Fort Collins Residential Building Permits
2012	184,669	12,826,581	69,457	6.4%	224.57*	508
2013	187,788	13,545,018	72,129	5.4%	232.44*	670
2014	192,405	14,126,667	73,422	4.3%	238.66*	802
2015	195,694	15,116,879	77,248	3.3%	240.00*	558
2016	198,955	16,019,414	80,518	2.8%	248.10*	589
2017	206,206	17,384,100	84,305	2.2%	248.70*	649
2018	209,588	18,851,522	89,946	2.8%	254.70	414
2019	212,931	19,950,385	85,020	2.3%	267.40	434
2020	216,000	20,885,298	92,363	6.1%	272.21	465
2021	209,579	N/A	N/A	3.5%	293.58	392

Note: Information for personal income and unemployment rate is based on the Fort Collins/Loveland regional area.

*Previously known as Denver-Boulder-Greeley CPI-U

N/A: Data for 2021 was not available at the time this schedule was prepared

Source: Personal income and per capita personal income provided by the Bureau of Economic Analysis. Information is updated regularly and is subject to change. Unemployment rate provided by the Colorado Department of Labor and Employment. Population is a compilation from the City of Fort Collins Planning Department population figure and estimate from Poudre Valley Fire Protection District population. CPI-U is provided by the US Bureau of Labor Statistics - Denver, Aurora, Lakewood area is the nearest region.

Principal Employers - City of Fort Collins
2021 and Ten Years Ago

Exhibit H

Employer	Fiscal Year 2021			Fiscal Year 2012 *		
	Employees	Rank	Percentage of Total City Employment	Employees	Rank	Percentage of Total City Employment
Colorado State University	8,100	1	7.8%	6,753	1	7.8%
UC Health: Poudre Valley Hospital	6,100	2	6.2%	3,100	3	3.6%
Poudre R-1 School District	4,000	3	4.0%	3,957	2	4.6%
City of Fort Collins	2,000	4	2.0%	2,000	4	2.3%
Larimer County	1,900	5	1.9%	1,910	5	2.2%
Woodward	1,300	6	1.3%	1,302	6	1.5%
Broadcom (Avago)	1,100	7	1.1%	-	-	
Department of Agriculture	1,100	8	1.1%	-	-	
Otter Products, LLC	890	9	0.9%	468	10	0.5%
Dillon Companies Inc (King Soopers)	690	10	0.7%	-	-	
Center Partners		-		1,112	7	1.3%
Hewlett Packard		-		927	8	1.1%
Employment Solutions Personnel Serv.				713	9	0.8%
Total	27,180		27.0%	22,242		25.7%

Source 2021: City of Fort Collins Annual Comprehensive Financial Report

Source 2012: City of Fort Collins Annual Comprehensive Financial Report

Full-time Poudre Fire Authority Employees by Function/Program
Last Ten Fiscal Years

Exhibit I

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Administration										
Admin Secretary I	1	1	1	1	-	-	-	-	-	-
Admin Secretary II	1	1	1	1	1	1	-	-	-	-
Accounts Payable Rep	-	-	-	-	1	1	1	1	1	1
Planning & Data Analysis	-	-	-	-	-	-	1	1	1	1
Executive Admin Assistant	1	1	1	1	1	2	2	2	2	2
Admin Asst & Board Coord	-	1	1	1	1	1	1	1	1	1
Budget Analyst	-	-	-	-	-	-	-	-	-	1
Senior Budget & Board Coordinator	1	1	1	1	-	-	-	-	-	-
Captain II	1	2	2	1	-	-	-	-	-	-
HR & Policy Admin	1	1	1	1	1	1	1	1	1	1
Finance & Budget Supervisor	-	-	-	-	1	1	1	1	1	1
Employee & Labor Relations Mgr.	-	-	-	-	-	-	-	1	1	1
IT Analyst	1	1	1	-	-	-	-	-	-	-
Battalion Chief (staff)	-	-	-	-	1	1	1	1	1	1
Admin Service Director	1	1	1	1	1	1	1	1	1	1
Division Chief A	-	1	1	1	1	1	-	-	-	-
Fire Chief	1	1	1	1	1	1	1	1	1	1
Fire Prevention & Community Risk Reduction										
Admin Secretary I	-	-	-	-	2	2	-	-	-	-
Admin Secretary II	1	1	1	1	1	1	3	3	3	3
Public Education/Risk Reduction	-	-	-	-	-	-	-	-	1	1
Admin Assistant	1	1	1	1	1	-	-	-	-	-
Fire Prevention Tech-NR	-	-	-	-	-	-	2	2	-	1
Asst Fire Marshal-NR*	2	2	2	2	2	2	1	-	-	1
Inspector/Plan Review	-	-	-	-	-	-	-	-	1	2
Development Review	-	-	-	-	-	-	-	-	-	1
Public Education/PIO & Comm. Coord.	-	-	-	-	1	1	2	1	1	1
40 Hour Firefighter	2	2	2	2	2	2	3	2	2	1
CSS/Bureau 1	-	-	-	-	-	-	3	3	-	-
Asst. Fire Marshal II - NR*	2	2	2	2	2	2	2	2	2	2
Captain II	3	3	3	3	2	2	2	2	2	2
Public Affairs/Communications Mgr	-	-	-	-	1	1	1	1	1	1
Emer Mgt Specialist	-	1	1	1	1	1	1	-	-	-
Battalion Chief/Emer Mngr	-	1	1	1	2	2	2	1	1	1
Division Chief A	1	1	1	1	1	1	1	1	1	1
Support										
Admin Secretary II	1	1	1	1	1	1	1	1	1	1
Fleet Maintenance Tech	-	-	-	2	3	3	2	2	3	3
Fleet Maintenance Supervisor	-	-	-	-	-	-	1	1	1	1
IT Support Specialist	-	-	-	1	1	1	1	1	1	1
GIS Programmer Analyst	-	-	-	1	1	1	1	1	1	1
Support Position	-	-	-	-	-	-	1	-	-	-
IT Analyst	-	-	-	1	1	2	2	2	2	2
EMS Coordinator	-	-	-	1	1	1	1	-	-	-
IT Manager	-	-	-	-	-	1	1	1	1	1
Captain II	-	-	-	4	4	3	4	5	6	6
Battalion Chief I (staff)	-	-	-	2	2	3	3	3	3	3
Division Chief A	-	-	-	1	1	1	1	1	1	1
Operations										
Admin Secretary II	2	1	1	-	-	-	-	-	-	-
Fleet Maintenance Tech	2	2	2	-	-	-	-	-	-	-
EMS Coordinator	1	1	-	-	-	-	-	-	-	-
GIS Mapping Technician	1	1	1	-	-	-	-	-	-	-
Emer. Mgt. Specialist	-	-	-	-	-	-	-	1	1	1
Introductory Firefighter	12	7	10	12	15	14	2	5	8	14
Firefighter I	-	-	-	-	-	-	-	-	20	-
Firefighter I, Tech I	-	-	-	-	15	18	-	-	-	-
Firefighter II	-	-	-	-	2	-	-	-	23	-
Firefighter /Driver Operator	87	91	89	90	73	82	112	114	73	114
Firefighter II, FIC	6	6	6	6	6	3	-	-	-	-
40 Hour Firefighter	1	1	1	-	-	-	-	1	1	1
Captain I	39	39	39	39	42	42	42	42	42	42
Captain II	3	3	3	1	1	1	1	1	-	-
Battalion Chief I (shift)	6	6	6	6	6	6	6	6	6	6
Battalion Chief I (staff)	3	2	2	-	-	-	-	-	1	1
Division Chief A	1	1	1	-	-	-	1	1	1	1
Total Fire Personnel	186	188	188	192	203	211	216	218	223	229

Note: Full-time positions are based on approved and budgeted positions. The data includes all approved full-time positions, including exempt and non-exempt. The data does not include part-time or volunteer positions or vacancies.
Source: Poudre Fire Authority Budget Document

* NR = non rotational (civilian position)

Operating Indicators by Function/Program
Last Ten Fiscal Years

Exhibit J

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Fire Operations										
Fires/Explosions	449	379	339	373	348	362	321	295	314	323
Rescue / EMS	11,799	12,426	13,397	14,120	14,772	14,535	13,824	14,460	14,878	16,888
Hazardous Condition - no fire	341	347	371	468	506	550	605	496	442	486
Service Call	904	738	732	755	847	1,148	1,396	1,941	1,954	2,031
Good Intent Call	1,201	1,298	1,529	2,052	3,087	4,152	4,416	3,395	2,628	3,140
False Alarms / False Calls	1,192	1,256	1,241	1,293	1,409	1,401	1,340	1,221	1,135	1,235
Other Requests for Service	50	31	37	39	59	49	65	131	170	81
Total Calls	15,936	16,475	17,646	19,100	21,028	22,197	21,967	21,939	21,521	24,184
Support Services										
Square footage of buildings maintained	154,729	154,729	154,729	155,869	170,178	170,178	170,178	170,178	157,828	157,828
Fire Prevention & Community Risk Reduction										
Fire Investigations	152	144	142	126	132	140	127	273	297	310 *
Building Plan Reviews	380	355	429	402	374	379	420	462	385	405
Development Plan Reviews	NR	381	366	408	465	454	451	509	525	576
Construction Inspections	NR	NR	NR	NR	NR	NR	NR	458	480	678 ***
Business Inspections	4,469	3,880	4,586	5,156	5,180	4,939	5,049	6,091	4,357	6,797
Fire System Permits/Plan Reviews	260	220	467	459	506	516	481	428	385	410
Car seat checks	382	361	366	336	320	314	100	128	68	133 **
Public Education Contacts (all ages)	12,313	12,380	15,494	18,605	8,410	11,456	8,451	6,469	153	unknown **
Training Operations										
Training Hours (Career Firefighters)	46,758	42,878	48,861	45,682	51,708	51,708	32,715	33,400	33,400	47,331
Company Training Hours (Career)										

Source:

Poudre Fire Authority Annual Reports

Clarification:

Business Inspections, PFA employs three inspectors that complete both the general and fire suppression inspections of all commercial buildings within PFA's jurisdiction.

Public Education Contacts (all ages) - In 2016, a drop from 2015 to 2016 in the overall number of people educated was shown. That was due to two things: the team has committed to saying "no" to events in which the team does not have meaningful, educational interactions with attendees, and because of a change to recording "meaningful interactions," versus the estimated number of total attendees at a given event. 2017 and 2018 data reflects community member interactions with PFA staff.

*By code and policy, all fires are investigated

** Due to the COVID-19 pandemic, public education and interaction was stopped during 2020 and limited in 2021. The program had limited personnel for most of 2021.

***Prior to 2021, individual inspections ("trips") were not counted. Only passing rough and final inspections were recorded.

Capital Asset Statistics by Function/Program
Last Ten Fiscal Years

Exhibit K

Function/Program	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Administration										
Headquarters Building	1	1	1	1	1	1	1	1	1	1
Phone System	1	1	1	1	1	1	1	1	1	1
Staff Vehicles	2	3	2	2	2	2	2	3	3	3
Fire Operations										
Air Truck	1	1	1	1	1	1	1	1	1	1
Antique Apparatus	2	2	2	2	2	3	3	3	3	3
Battalion Chief Response Vehicle	3	3	3	3	3	3	3	3	3	3
Collapse Truck (Tech Rescue Equipment)	-	1	1	1	1	1	1	1	1	1
Command Post	1	1	1	1	1	1	1	1	1	-
Customer Assistance Response Team Vehicle	1	1	1	1	1	1	1	1	1	-
Dispatch Consoles	4	4	4	4	4	4	4	4	4	4
Draft Commander	-	-	-	-	-	1	1	1	1	1
Engines	16	15	15	15	15	15	15	17	16	16
Fire Stations	13	13	13	13	13	13	13	13	13	13
Hazardous Materials Squad	1	1	1	1	1	1	1	1	1	1
Mechanic Truck	1	1	1	1	-	-	-	-	-	1
Roving Alternative Medical Unit	-	-	-	-	-	-	1	1	1	1
Rehab Bus (EMS Rehab for PFA responders)	1	1	1	1	1	1	1	1	-	-
Staff Vehicles	14	12	14	14	9	9	9	8	8	2
Tender (water)	3	3	4	4	4	4	4	4	4	4
Tower/Ladder Trucks	4	4	4	4	4	4	4	4	4	3
Warehouse Truck	1	1	1	1	1	1	1	7	2	2
Wildland Units	7	7	7	7	7	7	7	1	7	9
Zodiac Boat and trailer	-	1	1	1	1	1	1	1	1	1
Community Safety & Services										
Staff Vehicles	7	9	10	10	14	14	12	7	5	7
Plotter	1	1	1	1	1	1	1	1	1	1
Moto Electric Vehicle	-	-	-	-	-	1	1	1	1	1
Fire Safety House	1	1	1	1	1	1	1	1	1	1
Support										
Staff Vehicles	-	-	-	-	11	11	11	12	11	6
Mechanic Truck	-	-	-	-	1	1	1	1	1	1
Telehandler	-	-	-	-	-	-	1	2	2	1
Training Facility Buildings	2	2	2	2	2	2	2	2	2	2
John Deere Backhoe	-	-	-	-	-	-	1	1	1	1
Bobcat	-	-	-	-	-	1	1	1	1	1
Warehouse Truck	-	-	-	-	-	-	-	1	1	1
	88	90	93	93	103	107	108	108	104	94

Source: PFA Budget Office